NASPA Board Action Items

1. Knowledge Community Task Force Report and Addendum Review

Leadership & Member Engagement

Knowledge Community Leadership Meetings
The National Director of Knowledge Communities and the Assistant Director for Knowledge Communities and CLDE Initiatives continue to hold monthly Knowledge Community leadership conference calls. Participating in these calls are the Chairs/Co-chairs for each Knowledge Community, the Chair/Co-chair-elects, the Regional KC Coordinators/Co-Coordinators (optional), and our liaisons to the Public Policy and Professional Standard Divisions. These conference calls provide opportunities for updates and information sharing from the NASPA Office, the Board of Directors, the Regions, the Public Policy Division, the Professional Standards Division, and the Knowledge Communities. During our meetings, KC leaders are encouraged to share promising practices through an agenda item called “KC Spotlight.” Our spotlights for this spring/summer have included the following topics:

- April 18: Student Affairs Partnering with Academic Affairs Knowledge Community - Promising Practices Awards
- May 16: Maximizing BoardEffect Presented by the Student-Athlete KC
- June 27: Engaging in the 100th Anniversary of NASPA

In addition to these calls, monthly calls continue to be held with the National Director of Knowledge Communities, the Assistant Director for Knowledge Communities and CLDE Initiatives, and the Regional KC Coordinators to best facilitate communication with the Regions and to allow for dialogue regarding specific challenges these leaders face within their unique roles. The main topics of discussion during the recent calls have included feedback regarding training provided during the annual conference and ongoing discussion regarding the proposed KC Regional Representatives appointment process.
Lastly, the National Director of Knowledge Communities and the Assistant Director for Knowledge Communities and CLDE Initiatives continue to hold weekly meetings to discuss ongoing initiatives and activities related to the KC program.

**KC Liaisons**
Shawn DeVeau, interim director of residential life at Wellesley College, accepted the appointment to serve another two-year term as the Public Policy Division KC Liaison. Ken Schneck, associate professor and director of the leadership in higher education program at Baldwin Wallace, accepted the appointment to serve a two-year term as the Professional Standards Division KC Liaison. Shawn and Ken serve as conduits between the Knowledge Communities and their respective Divisions and participate in the monthly leadership calls.

As for the Professional Standards Liaison, Ken continues to promote discussion within the KC leadership teams around the Professional Competencies. Ken continues previous work related to the Professional Competencies by implementing recommendations from the Professional Competencies Think Tank conducted last year and helping KCs think about how they can use the Professional Competencies to create and share knowledge. In June Ken facilitated an online KC leader training related to using the Professional Competency rubrics and as a follow-up to the training each KC is to integrate two-three rubrics into their existing programs and initiatives. Ken is also going to work with the Professional Standards Division to update a compendium of practices related to the use of Professional Competencies to be available for the KC community at large.

In regards to the Public Policy Liaison, Shawn submits updates for the monthly conference calls with the KC leadership and participates in the Public Policy Division calls. Shawn has done an excellent job keeping up with the vast amount of changes and updates related to public policy. Recent reports to the Knowledge Community Leadership have included:
- updates on policy changes and new releases of information materials from the White House and the Departments of Justice and Education; and
- policy changes/discussions at the state level.

In the past quarter, Shawn has increased his focus on providing more in depth information to the KC Leadership via links and websites and utilized the time on the monthly conference call to impart more broad-based information.

**KC Elections**
The following KCs are scheduled to participate in 2018 KC elections:
- African American
- Asian Pacific Islanders
- Assessment, Evaluation and Research
- Campus Safety and Violence Prevention
- Civic Learning and Democratic Engagement
- Disability
- Enrollment Management
New this year will be an Elections Nominations Committee training session to take place Monday, July 24, 2017, 2:00 – 3:00 p.m. ET.

Audience: KC Nomination Committee Representatives for KCs participating in 2018 NASPA Elections

Presented by: Assistant Director for Knowledge Communities and CLDE Initiatives and National KC Director

KC nominations have been asked to identify individuals to serve on a Nominations Committee by September 1st. The Nomination Committee will then be notified of their duties, including soliciting and vetting nominations to ensure that all those interested meet the qualifications for the role. Vetted nomination materials are due by November 1st.

**KC Program Review**

In March 2017 the KC Task Force Report was presented to the Board. It was determined more time was needed to discuss the proposed changes to the KC Program and the Past National KC Director was appointed to lead follow-up conversations with the Regional Directors and a Member-At-Large.

Based on initial feedback from the March Board meeting, in April 2017 the Past National KC Director, National KC Director, Assistant Director of Knowledge Communities and CLDE Initiatives, Senior Director of Leadership and Senior Student Affairs Officers Initiatives, and Vice President for Professional Development met to develop an addendum to the KC Task Force Report. In May 2017 the addendum, found on page seven of this report, was shared and discussed with the Regional Directors. Regional Directors were asked to discuss the KC Review Task Force Report and Addendum with their respective leadership teams and send feedback to the Past National KC Director. A follow-up discussion regarding the feedback on proposed changes to the KC program will be led by the Past National KC Director in early July, prior to the July Board meeting.
Other changes to the KC Program that did not require Board approval and implemented since March 2017 include:

- To begin to address concerns regarding performance and ensure greater accountability, the July Board Report template for KCs was revised to include a grid that outlines six tasks every KC is asked to complete and a check box that indicates progress toward completion of each task (have completed, in-progress, not yet started).
- Also added to the Board report template for KC leaders is a section to report out on the two-three Professional Competencies the KC will focus on for the year.
- By December 2018 all KCs will be responsible for developing their own strategic plans and align them with NASPA’s current plan and vision. In August 2017 additional training will be provided to KC leadership regarding NASPA’s strategic plan and how the work of the KCs may intersect with NASPA’s overarching initiatives. KC leaders are asked to report on activities related to their strategic planning efforts within their KC Board reports.

Other KC Items of Note

- In March 2017 the Board approved the 33rd Knowledge Community, Sexual and Relationship Violence Prevention, Education and Response. The inaugural Chair is Constance Adams, Saint Mary’s College and Co-vice Chairs, LaWanda Swan, Emory University and Shana Ware, Northern Illinois University. The new KC has been working on establishing the leadership team and has met with other health-related KCs to discuss potential collaborations and areas of overlap.
- The Technology Knowledge Community and NASPA launched the Technology and Higher Education: Emerging Practice compendium in March 2017. Matthew Brinton, from the University of Northern Colorado, serves as the managing editor of the compendium until March 2019. The publication can be accessed here: https://www.naspa.org/publications/journals/technology-and-higher-education
- The Co-chairs Elect of the Undocumented Immigrant and Allies KC resigned their positions in May 2017. The National KC Director, Assistant Director of Knowledge Communities and CLDE Initiatives, Senior Director of Leadership and Senior Student Affairs Officers Initiatives, and Vice President for Staff Development met with the Co-chairs Elect to discuss reasons for the resignation. A follow-up conversation was conducted with the current Co-chairs. The KC leadership will submit potential candidate names to fill the KC Co-chair Elect positions by July 7. The National KC Director will bring appointments to the Board for approval.

Professional Development & Events

KC Trainings

Based upon dialogue and feedback from KC leader surveys, a number of future KC professional development topics were generated. As a result of that feedback, a number of trainings have been scheduled for this summer for NASPA Knowledge Community leaders, including:

- **How Knowledge Communities Can Utilize the Professional Competency Rubrics**
  Thursday, June 22, 2017, 1:00 - 2:00 p.m. ET
  Audience: KC Chairs/Co-chairs, Chairs/Co-chairs-elects, Research Chairs, KC chair designees
  Presented by: KC Professional Standards Liaison
• **How Knowledge Communities Are Using NASPA’s Online Learning Community Platform**  
  Thursday, June 29, 2017, 11:00 a.m. - Noon ET  
  Audience: KC Chairs, Chairs-elects, Webinar Coordinators, KC chair designees  
  Presented by: Student Leadership Programs KC and Veterans KC

• **KCs Creating and Implementing a Strategic Plan**  
  Thursday, August 3, 2017, 3:30 - 4:30 p.m. ET  
  Audience: KC Chairs, Chairs-elect, Strategic Planning Chairs, KC chair designees  
  Presented by: Latinx/a/o KC and Spirituality and Religion in Higher Education KC

Additional training opportunities continue to be made available through the Online Learning Community, including past KC training presentations, as well as numerous instructional and introductory presentations to assist the KC leaders in maximizing their success.

**NASPA’s Online Learning Community**
Aligning the work of the KCs with NASPA’s strategic goals around technology, the KC leadership continues to add content within the Online Learning Community. Building on a new expectation last year that all KCs create and share a piece of knowledge through this platform, the following six KCs have contributed content to the Online Learning Community since March 2017:

• **Student-Athlete Mental Health: Identified Trends and Best Practices for Campus**  
  Presented by: Student-Athlete KC

• **VCU LEAD: An Integrative Approach to Leadership Development**  
  Presented by: Student Leadership Programs KC

• **Transitions: Assisting First Year Students with Disabilities and their Family Members**  
  Presented by: Disability KC and Adult Learners and Students with Children KC

• **Collegiate Recovery Programs (CRP) & Housing: Considerations for CRP**  
  Presented by: Alcohol and Other Drug KC

• **Marching Off the Map: The Art of Leading Change**  
  Presented by: Student Leadership Programs KC

• **How to Help Military & Veteran Families**  
  Presented by: Veterans KC

Focused trainings and online resources have been provided to the KC leadership to assist them in their efforts to produce online content.
2018 Online KC Publication
Planning is already underway for the 2018 Online KC Publication. Tracy Poon Tambascia, associate professor of clinical education at the University of Southern California, has graciously agreed to serve in the role of Chair for the 2018 Online KC Publication Committee. Those interested in participating on the committee were directed to submit through Volunteer Central by June 16. Materials are being reviewed and 10 individuals will be selected on July 6 to serve for this year – a combination of returning and new members. The deadline for KC leaders to submit their articles is September 18th.

Individual Knowledge Community Reports
The reports that follow, prepared by the National Chairs/Co-chairs of 33 Knowledge Communities, provide an overview of the robust Knowledge Community activities, as well as outline their strategic initiatives for the year. I am honored to have been appointed to serve as the National Director for Knowledge Communities and am thankful for the opportunity to work with such dedicated and talented KC Leaders who are committed to serving NASPA and its members in such impactful ways.
Knowledge Community Task Force Report Addendum
July 2017

Structure - Recommendations Warranting Board Review and Consideration

- Given the critical role of the Regional KC Representatives in carrying out the mission and vision of the Knowledge Community program within the NASPA Regions, the Regional KC Representatives will serve as an extension of the Regional Advisory Boards and will report through the Regional KC Coordinators. This change in structure serves to streamline communication, alleviate ambiguity around the reporting process and bolster effective engagement among regional KC leadership. The Regional Representatives will continue to work in tandem with the Regional KC Coordinators, who will continue to directly serve on the Regional Advisory Boards.

To ensure ongoing communication and collaboration, the regional leadership will undertake efforts to cultivate strong connections with the Regional KC Representatives. As such, the Regional KC Coordinators will hold separate, regularly scheduled meetings with the Regional Representatives and focus their time and attention on meeting the specific needs and interests of this group. This may include in-person meetings twice a year at the Annual Conference and the regional conference. As needed, Regional KC Representatives may be invited to attend and participate in select Regional Advisory Board meetings and activities at the discretion of the Regional Director. Regional Directors will determine how to best manage this structure transition and communicate their plans to the National Director of Knowledge Communities by December 1, 2017. The process of Regional Representatives no longer directly serving on the Regional Advisory Boards will occur by the end of the current Regional Director’s term, as noted below, so that all structure changes are complete by March 2019.

  o Region I – March 6, 2018
  o Region II – March 12, 2019
  o Region III – March 6, 2018
  o Region IV-E – March 12, 2019
  o Region IV-W – March 6, 2018
  o Region V – March 12, 2019
  o Region VI – March 6, 2018

- Given the current (and potentially growing) number of KCs, it is strongly recommended that each Region appoint at least two Regional KC Coordinators who serve on the Regional Advisory Boards.

- National KC Chairs will lead the appointment process for Regional KC Representatives in consultation with the Regional KC Coordinators. The process should be a collaborative one that involves communication with regional leadership regarding the specific needs relative to their region prior to commencing the process. The operational responsibilities will reside with National KC Chairs, including posting the positions on Volunteer Central, interviewing applicants (recommended), and sending appointment letters. Regional KC Coordinators will assist by sharing announcements and soliciting applicants for vacant positions within their Regions. The National KC Chairs will vet the final candidates with the regional leadership prior to making appointments. National KC Chairs will copy respective Regional KC Coordinators on all appointment letters and position vacancy communications.
The Regional KC Representatives will submit their Board reports to the National KC Chair and will provide a copy of their report to their Regional KC Coordinators. The reporting process is recommended to begin with the December 2017 Board Report process to reduce duplication in the NASPA Board of Directors’ reports.

**Operations and Process - Recommendation Warranting Board Review and Consideration**

- National and regional KC budgets, and that of the National Director of Knowledge Communities, should be evaluated and revised, as appropriate, on a yearly basis. Specifically, a formula should be developed that allows for increases to base budgets to account for inflation and program growth. Similarly, KC budgets should be revisited when KCs are dissolved.

- Regional KC Coordinators will continue to receive and present funding requests to the Regional Advisory Boards on behalf of the Regional KC Representatives to support regional activities and initiatives.
Requested Action Items

None at this time.

Leadership & Member Engagement

2017-2018 Leadership Team Appointments

- New Pre-Con Co-Chairs: Tammy Briant & Kathleen Hutnik
- New Awards Committee Chair: Coren O’Hara
- Communications Chair: Hannah Trost (returning)
- Member Engagement: Alisa Tate (returning)
- Publications: Valerie Shepherd (returning)
- Public Policy: Benardo Dargan (returning)
- Sponsored Programs – Lynne Arric (returning)
- Region I – Kevin Boehm
- Region II – Vacant
- Region III – Matt Imboden
- Region IV-E – Vacant
- Region IV-W – Danielle Bristow
- Region V – Sarah Cutten
- Region VI – Tiffany Garbrielson
- Awaiting appointments from Region 2

MEMBER COMMUNICATION

- Monthly newswires have gone out to KC membership (via NASPA email) thanks to our Communications Chair, Hannah Trost.
- Monthly leadership calls have been held and include all committee chairs and regional reps
WEBINAR & SOCIAL MEDIA
- A Lunch & Learn webinar, “A Move to Hybrid (online and on-ground) Orientation” was held on Tuesday, October 18 with over 20 participants. Dr. Heather Petrelli and Ms. Ellyn Coullard from the University of South Florida College of Pharmacy served as panelists.
- A Lunch & Learn webinar on Supporting International Graduate Students is being scheduled for late-February 2017
- Online communities on LinkedIn, Facebook and Twitter have been reinvigorated via the Communications Committee.

NOMINATIONS & AWARDS
- Ryan Kasmier and Dana Boseman were elected as Co-chair Elects
- Dr. April Perry from Western Carolina University was awarded the AGAPSS Outstanding Service to Graduate and Professional Students at the Annual Conference in March

Professional Development & Events

WEBINARS
- See Webinar & Social Media above

PUBLICATIONS: CREATION & SHARING OF KNOWLEDGE
- Valerie Shepherd, Publications Chair met with Melissa Danhe regarding a book proposal on best practices for supporting student success at the graduate/professional level. Susan Gardner and Valerie are working on the book proposal with a goal of having it to Melissa and NASPA after the 1st of the year. The intention is for Susan and Valerie to serve as editors for the book.
- Valerie also held a session with potential authors/contributors during the Annual Conference in March.
  - Update: Susan and Valerie will serve as book editors
  - Potential authors have been identified
  - A draft of the book/proposal in process
  - Sample chapter drafted
  - **Next steps:** Susan and Valerie will review feedback from potential authors and write the proposal for submission to NASPA and Susan will complete a draft chapter to share with NASPA and the potential authors (as a guide for writing their chapters)
- Valerie Shepherd is working with Katherine Hall-Hertel and Christine Wilson to continue work on the AGAPSS Curriculum Project
Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Goals for 2017-2018 for AGAPSS:
1. Revise the AGAPSS Mission Statement
2. Increase Member Engagement
3. Increase Regional Presence and Engagement
4. Create knowledge through publications, online learning, and conference presentations
5. Promote program submissions and reviewers from AGAPSS members for regional and national conferences
6. Increase focus on public policy
James Stewart
Chair, Adult Learners and Students with Children Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 5, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

The KC Engaged in the following activities connected to member engagement and leadership:

- The KC held a quarterly open forum call on marketing and promotion to our student populations.
- The KC recognized Autumn Green as the first winner of our Research Grant at the Annual Conference in San Antonio. Autumn is studying student-parent programs in higher education and their history.
- The KC recognized Non-Traditional Student Services at Southern Illinois University Carbondale with our Outstanding Adult Learner Program at the Annual Conference in San Antonio.
- The KC recognized Services for Students with Children at Portland State University with our Outstanding Students with Children Program at the Annual Conference in San Antonio.

Professional Development & Events

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

The KC continues work on its two online modules:

- Students with Children Ally program – An online training on ally ship for this unique student population. The module will cover ways to be an ally, important legal information, resources common, how to be an activists for this populations, and more.
• On-boarding and Orientation for Adult Students – Adult students have unique transition challenges and needs. This covers small and big changes to best adapt orientations for adult students.

The KC is beginning work on a collaborative pre-conference session proposal for next annual conference on assessment for our populations. Given the nature of many institutions to leave out adult students, this session will cover tips and best practices for assessing non-traditional populations.
Crasha Townsend  
Chair, African American Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

**KC Activities**

I am still finalizing the board so this is a work in progress. We have a robust list of ideas to implement. Once the team is finalized, I will have a better idea of which team members would best accomplish the tasks as identified.

**Member Engagement**

We have dedicated time to create intentional strategies to reach out to our constituency. We plan to reach out to our members using various social media platforms as well as a monthly email. Additionally I have reached out to the ACPA’s equivalent of the AAKC, and we have identified several ways in which we will also work together to serve our community.

**Award Recognition**

None at this time

**Professional Development & Events**

Connecting with ACPA’s Pan African Network

Resulting in increased collaboration across organizations.

Future collaborative plans include:

1. Joint Summer meeting/National collective call of both organizations
3. Come together in statements (jointly issue statements when national social events occur)
4. Solidarity Space: Host opportunities to meet-up at different conferences (Critical Race Studies Conference, NCORE, etc...)
Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Professional Competency areas: Leadership and Social Justice and Inclusion
NASPA Foci: Civic Learning and Democratic Engagement and Equity and Diversity

Strategic Concentration areas

a. Professional Development
   - Increase awareness of professional development opportunities for new, mid-level, and executive level members.
   - Create relevant professional development opportunities for new, mid-level, and executive level members.

b. Mentoring
   i. Provide coaching to increase the representation of African American leadership at the new, mid-level, and executive level.
   ii. Develop a mentoring infrastructure to increase rapport building and connections amongst African American Knowledge Community members.

c. Academic Agenda
   i. Raise the profile of scholarly works, administration and programs as represented by the African diaspora on college campuses.
   ii. Create opportunities for members of the AAKC to publish on a local, regional and national level.
None at this time

• Contacted KC coordinators in regions II, IV-E, and V to receive updates on vacant AOD KC Regional Rep positions.
  o Region V rep position has since been filled
  o Application currently on volunteer central for region IV-E rep. We have reached out to a few individuals who we believe may be interested and encouraged them to apply.
  o We will be following up with region II in the next week.
• First AOD KC Leadership Conference Call took place 5/30, chaired by Co-Chair Elects Stockton & Johnson.
  o 3 regional reps joined the call in addition to David Arnold, our KC NASPA Staff Liaison.
  o The transition of chair responsibilities was explained to the Leadership Team, as was the role that DA would play in supporting the KC.
  o Desired leadership positions were discussed, and job descriptions for a full leadership team, including the Sponsored Programs Coordinator and Publication Coordinator positions have been shared and feedback requested for the past week. Our hope is to be at our way to a full team by our next leadership call.
  o Leadership Team members were encouraged to use Board Effect to access materials.
  o Reviving a scholarship opportunity for a graduate student to attend the Annual NASPA Conference or the Strategies Conference was discussed. Overall, it was a popular idea and so we will look toward reviving it for the upcoming year.
  o Availability collected for July call, which will be scheduled soon.
  o Timeline for materials to be submitted via KC listserv was agreed upon.
Professional Development & Events

- Region I hosted a brown-bag drive-in conference focused on opioid abuse. Currently all spots are filled and a waiting list is growing. David (Region I rep) will explore whether the content can be easily transferred to a webinar format to reach a wider audience across the KC. A full report of the drive-in will be included in our next report.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Strategic planning goals and professional competencies will be finalized at the July Leadership Team call.
Queena Hoang and Long Wu
Co-chairs, Asian Pacific Islander Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 1, 2017

Requested Action Items

None at this time.

Leadership & Member Engagement

Asian Pacific Islander Knowledge Community Leadership Team
The Co-Chairs sent out applications to serve on the API KC Leadership Team and received over 50 responses. From there, they narrowed down their list to create a team of 18 members, plus 12 regional representatives.

<table>
<thead>
<tr>
<th>Name</th>
<th>Positions</th>
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<tbody>
<tr>
<td>Queena Hoang</td>
<td>National Co-Chair</td>
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<tr>
<td>Long Wu</td>
<td>National Co-Chair</td>
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<tr>
<td>Virginia Do</td>
<td>Annual Conference Events Coordinator</td>
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<tr>
<td>Natasha Bongcas</td>
<td>Annual Conference Events Coordinator</td>
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<tr>
<td>Aaron Parayno</td>
<td>Awards &amp; Recognition Coordinator</td>
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<tr>
<td>Stephen Deaderick</td>
<td>Awards &amp; Recognition Coordinator</td>
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<tr>
<td>Sue Ann Huang</td>
<td>APPEX Coordinators</td>
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<tr>
<td>Kristen Wong</td>
<td>APPEX Coordinators</td>
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<tr>
<td>Susan Huynh</td>
<td>Communications Coordinator (Newsletter, Listserv, Graphics/PR)</td>
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<tr>
<td>Blake Viena</td>
<td>Communications Coordinator (Interactive Media, Social Media)</td>
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<tr>
<td>Susan Hua</td>
<td>Communications Coordinator (Blog/Website, Webinars)</td>
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<tr>
<td>Eena Singh</td>
<td>New Professionals &amp; Graduate Students Coordinator</td>
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<tr>
<td>Derek Murakami</td>
<td>New Professionals &amp; Graduate Students Coordinator</td>
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<tr>
<td>Peter Chu</td>
<td>NUFP and Undergraduate Students Liaison</td>
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<tr>
<td>Andrew Hua</td>
<td>NUFP and Undergraduate Students Liaison</td>
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<tr>
<td>Mike Hoa Nguyen</td>
<td>Research &amp; Scholarship Coordinator (Public Policy)</td>
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<tr>
<td>Kristine Bacani</td>
<td>Research &amp; Scholarship Coordinator (Public Policy)</td>
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<tr>
<td>Kristine Din</td>
<td>Special Projects Coordinator (E-Mentoring, Outreach)</td>
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Asian, Pacific Islander, Desi American Heritage Month (APIDAHM) Celebration
In celebration of APIDAHM in May, the National Co-Chairs put forth a challenging yet fun initiative to engage members and kick start their terms by hosting 50+ socials in 50+ states. In total, 31 socials were hosted with representation in 25 different states, including Toronto, Ontario.

Asian Pacific Islander Knowledge Community Advisory Working Group
After the annual conference, the Co-Chairs created a 7-member working group to help identify key items that the API KC should and can continue developing or working on – example: inclusion of Desi, South Asian, and Pacific Islanders, involvement of more APIDA-identified senior level administrators, etc.

Monthly Newsletters
We’ve sent out a newsletter in April and May to highlight events, programs, and post-annual conference reflections. We’ve also highlighted members of our community through Spotlights.

Professional Development & Events

Asian Pacific Islander Knowledge Community Leadership Team Retreat
March 14, 2017, San Antonio, TX
- 20 attendees
- 3-hour retreat for the incoming 2017-2019 Leadership Team during the Annual Conference. We went over goals, expectations, roles, responsibilities, strategic planning, and identified our year-long hot topics.

Leadership Team Conference Calls
- April - All-Team Leadership Call
May – Individual committee calls with – Awards & Recognition Committee, Annual Conference Events Committee, APPEX Pre-Conference Committee, Communications & Historian Coordinators, New Professional & Graduate Student Coordinators, NUFP & Undergraduate Students Coordinators, Research & Scholarship Coordinators, Special Projects Coordinators, and Regional Representative Coordinators

**NASPA Multicultural Institute**

The APIKC currently serves as a representative on the NASPA Multicultural Institute Planning Committee.

**API KC Summer Book Club**

We will be hosting a series of group chats to discuss readings and excerpts from Southeast Asian authors and writers.

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**Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship**

**2017-2018 API KC Hot Topics**

- Engage new members on all levels (inter-generational connection within the KC) *(Advising and Supporting)*
- Undocumented and immigrant students and professionals in higher education *(Law, Policy, Governance, Social Justice)*
- Career and personal development of members *(Human and Organizational Development, Leadership, Personal and Ethical Foundations)*
- Anti-blackness, activism, and the current political climate *(Social Justice)*

**API KC Name Change (in Progress)**

- Created an Advisory Working Group to help brainstorm
- Created a draft survey to send out to membership

**API KC 20th Anniversary Celebration**

- Legacy Project Video

**API KC Special Interest Fund**

- Silent campaign in the summer followed by full campaign in the fall with a goal of $____ (TBD) by March 2018

**Scholarship**

- API KC Scholars Collective
- KC Publication
- KC Sponsored Programs
Requested Action Items

None at this time

Leadership & Member Engagement

Innovation Award 2017 – This award is given to an individual or assessment team who is actively involved in leading student affairs assessment activities, has been innovative in their assessment approach and has demonstrated an impact of the culture of assessment within the department, division or across campus.

- **Recipient:** Dr. Dawna Wilson Horton & Dr. Kimberly Lowry, Eastfield College
- **Honorable Mention:** Ciji Heiser and Allan Blattner, Housing and Residential Education, University of North Carolina, Chapel Hill

**Leadership Team Roster and Roles** – With the completion of the AER KC strategic plan, we have formalized leadership roles to facilitate plan fulfillment by assigning co-chair roles to each of the workgroups and have also added two new positions that include a Faculty Representative and a Community College Representative.

<table>
<thead>
<tr>
<th>Name</th>
<th>KC Leadership Role</th>
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<tbody>
<tr>
<td>Stacy Ackerlind</td>
<td>KC Co-Chairs</td>
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<tr>
<td>Andrew Mauk</td>
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<tr>
<td>Michael Christakis</td>
<td>Past Co-Chairs</td>
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<td>Jeanna Mastrodicasa</td>
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<tr>
<td>Melissa Kisubika</td>
<td>Communications Workgroup Co-Chairs</td>
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<tr>
<td>Whitney Brown</td>
<td>Professional Development Co-Chairs</td>
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<tr>
<td>Darby Roberts</td>
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Member Engagement – At the NASPA meeting in San Antonio, 44 individuals attended the open business meeting. Of those 90% signed up to participate in a work group. Each of these individuals were contacted by the AER KC Co-Chairs thanking them for attending the meeting and letting them know that the Work Group co-chairs would outreach. The KC is hosting a session at the NASPA Assessment and Persistence Conference (June 2017, Orlando) to provide information and involvement opportunities for the KC as well as tabling during the conference. The AER KC also routinely posts blog posts and utilizes both Facebook and Twitter to communicate with members.

Professional Development & Events

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

At the NASPA 2017 Annual Conference, the outgoing co-chairs presented the final version of the AER KC Strategic Plan. This plan intends to continue the work of the AER KC “to make an impact in the professional development of student affairs professional with a passion for all things assessment.” Centered on five thematic areas, the Strategic Plan should provide a roadmap for the KC in the next several years on work to enhance the network of assessment professionals while building the skills for all student affairs professionals in the important areas of assessment, evaluation, and research. With the
transition to new co-Chairs at the March 2017 annual conference, the KC Leadership Team is now being re-configured as “Workgroups” with members of the Leadership Team chairing each of the workgroups which coincide with the five strategic themes. The themes and their subsequent goals are as follows:

- **Communications and Outreach**
  - Enhance the communication efforts of the AER KC
- **Professional Development**
  - Enhance assessment, evaluation, and research professional competencies for KC members
- **Finance**
  - Provide a stable financial base for the AER KC
- **Coaching/Mentorship**
  - Develop a coaching/mentoring program
- **Awards, Recognition & Sponsorship**
  - Provide opportunities for recognition of excellence in assessment, evaluation, and research.

As such, the AER KC will continue to focus on the “assessment, evaluation, and research” professional competency throughout the upcoming year. With the new strategic plan, a re-invigorated leadership team, and an enhanced focus on professional development, coaching/mentoring, and recognition, the AER KC hopes to explore further how this all-important competency can be infused throughout the NASPA membership while adding to the excellent foundational work that has already occurred. We hope to involve more of the KC general membership through the establishment of these workgroups and intend to roll out more professional development and networking opportunities in the coming year.
Requested Action Items

None at this time

Leadership & Member Engagement

Awards given at NASPA 2017 Annual Conference:

Best Practice in Educational Activities: ALICE (Alert, Lockdown, Inform, Counter, and Evacuate), University of Akron

Best Practice in Preparation Activities: Event Permitting & Planning Committee, Florida State University

Best Practice in Prevention Activities: Sexual Assault Prevention and Education Center, University of Kansas

Created Liaison Position to the new SVYPER KC: Region IV-West, Allan Ford

Professional Development & Events

NASPA Annual Conference 2018

- Enough is Enough (Jonathon Hyde and Scott Peska) are planning a panel for the NASPA 2018 Conference.
- Pre-Conference Chair 2018 (Katie Treadwell) will focus on commemorating and recovering from tragedy as theme for CSVP KC Pre-Con 2018
- Communications Chair Craig Marcus is working on a member survey to gauge needs

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Note --- Our KC chose to focus on the same areas as last year for our strategic plan and competencies, as we did not fully realize the goals we set for last year, although we made progress. This was our first strategic plan.
Campus Safety and Violence Prevention KC Strategic Plan

**Goal 1 - Provide methods to disseminate and advance knowledge**

Support scholarly research and promote best practices
- Contribute to NASPA’s annual KC publication
- Distribute awards each year at the annual conference
- Host a pre-conference workshop each year at the annual conference
- Sponsor three programs each year at the annual conference

1.2 Utilize technology to share resources
- Acknowledge award winners on the CSVP website

1.3 Actively participate in public policy
- Provide knowledge and interpretation of current and emerging legislation that directly impacts higher education

1.4 Engage with other campus safety related organizations
- Seek collaborative opportunities with International Association of Campus Law Enforcement Administrators (IACLEA), VTV Family Outreach Foundation and ACPA Commission on Campus Safety and Emergency Preparedness

**Goal 2 - Provide opportunities to recruit, engage and support leadership team and general body members**

2.1 Recruit new members to the KC and leadership team
- Maintain a full leadership team roster
- Create avenues for engagement by finding prospective leadership team members interest and level of time commitment
- Fill all leadership positions via Volunteer Central
- Participate in the annual Knowledge Community Fair at NASPA
- Obtain contact information from participants that show interest in KC
- Follow up with a personalized email to each participant following the annual KC Fair

2.2 Engage members
- Survey members annually
- Hold monthly phone call with leadership team
- Send monthly email to all member
- Send bi-monthly social media post
- Support CSVP engagement opportunities at regional conferences

2.3 Support members
- Provide outreach to campuses experiencing crisis
Professional Competencies:

Our KC chose to focus on the following two competencies this year:

- **Assessment, Evaluation and Research**
  - Advance Scholarship and Research agenda for the KC
  - Completed via KC Publication article titled Direct Consequence of Indirect Campus Crisis

- **Law, Policy and Governance**
  - Provide leadership in Campus Safety policy development and interpretation in higher education
    - In progress
  - Disseminate knowledge regarding new and emerging law and policy trends that affect higher education
    - Completed via KC Publication article titled Direct Consequence of Indirect Campus Crisis
  - Providing Public Policy updates via email and at the KC Pre-conference
Brett Bruner and Marianne Magjuka  
Co-chairs, Civic Learning and Democratic Engagement Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
May 30, 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

- Jennifer Johnson Kebea from Drexel University has transitioned from serving as the Region II KC Representative into serving as the CLDE KC Outreach Coordinator which will include the development of the KC’s content for the Online Learning Community as well as serving as the KC’s liaison to the CLDE Meeting.
- Region III KC Co-Representatives Dennis McClunney from East Carolina University and Lindsey Woelker from the University of North Carolina-Greensboro have been actively engaged in determining how they can provide resources to the CLDE KC members within Region III.
- Region IV-East KC Representative Lorrie Brown from Indiana University-Purdue University-Indianapolis has begun to develop CLDE KC State Representatives within her region to more actively engage CLDE KC members throughout the region.
- Community Colleges Representative Jan Lloyd-Lesley from Seminole State College of Florida has been working with CLDE KC members from two-year colleges to determine how she can provide resources to the two-year college CLDE KC members.

**Professional Development & Events**

**NASPA CLDE Meeting**  
June 7, 2017 – June 10, 2017  
Baltimore Waterfront Marriott, Baltimore, MD

- CLDE KC Leadership Team Members Chris Jensen from Towson University, Kim Piatt from the College at Brockport, Jennifer Johnson Kebea from Drexel University, Kris Pierre from Northeastern Illinois University, Tom Mathews from SUNY Geneseo, Emily Bowling from Oregon State University, Amy Koeckes from the University of Nevada-Reno, and Lindsey
Woelker from the University of North Carolina-Greensboro will be hosting a CLDE KC Open Meeting during the CLDE KC Meeting.

### Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

- Public Policy Coordinator Sandy Rodriguez from the University of Nevada-Reno is taking the lead to develop a strategic plan for the CLDE KC.
- The CLDE KC has selected the professional competency of Social Justice & Inclusion to be our focus for 2017-2018. This competency will be infused with our article for the annual KC publication which focuses on the intersectionality of CLDE work with other functional areas, which a specific emphasis on Equity, Diversity, and Inclusion. The article is being written by the CLDE KC Research Coordinator Melissa Gilbert from Otterbein University, Dennis McCunney from East Carolina University, and Kim Piatt from the College at Brockport.
- The CLDE KC has identified multiple possible topics for content for the Online Learning Community for this year including: (1) partnering with career development units on identifying how to assist students making use of their skills learned from CLDE work post-graduation; (2) Campus Compact professional competencies for community engagement professionals and the alignment with NASPA & ACPA Competencies; (3) assessment of CLDE work; (4) using *The Crucible Moment* in student affairs CLDE work; (5) increasing male involvement in CLDE; (6) socioeconomic status and the intersection with CLDE; and (7) fostering dialogue on campus post-election.
Requested Action Items

None at this time

Leadership & Member Engagement

1. Sent several emails to members regarding opportunities to volunteer with DKC in leadership roles
2. Sent several emails for opportunities to engage in DKC collaborations with other Knowledge Communities
3. Identified 2 of 3 members for elections committee
4. Identified 2 topics for online learning community
5. Proposed having an ADA Coordinator and Local Accessibility Liaison for 2018 conference
6. Identified leader to attend Professional Competencies Training

Professional Development & Events

No events scheduled at this time

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Goals:
1. Engage members with online learning community topics such as Learning Disabilities 101
2. Engage members in collaborations with other KCs

Professional Competencies
1. Advising/Supporting
2. Social Justice and Inclusion
Mark Allen Poisel and Ellen Neufeldt
Co-chairs, Enrollment Management Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 5, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities
- Submitted article for Leadership Exchange for Summer 2017 publication about Enrollment Management and Student Affairs
- Partnering with the Veterans KC in their Summit

Member Engagement
- Finalizing leadership positions within the KC. Still need to fill Region I and VI
- Creating and assigning positions needed on the leadership team
- Working on recruiting members for the KC and creating an engagement plan
  - Using Twitter and Facebook to communicate KC information

Professional Development & Events

We are working with Region 3 and SACSA to incorporate the collaborative components of Enrollment Management and student affairs into their sessions at their annual conference in November. This will be a model for other association partnerships and regionals.
- Submitted a proposal for a concurrent session
- Participating in the SSAO roundtable discussions and leading a session for the SSAO around the relationship of Enrollment Management and Student Affairs
Strategic Plan Development

We have assigned a leadership team member to facilitate our strategic planning process for the coming year. We will determine the areas for the highest priorities and those that will benefit from collaborative efforts.

Goals for 2017-2018

1. Create partnership opportunities with other KCs (e.g. Veterans, Community College, Academic and Student Affairs, and Parent and Family Relations).
2. Provide workshops or presentations at regional or national conferences on the integrated roles of student affairs and enrollment management.
3. Create professional development programs or resources to educate members of NASPA and our institutional communities about the relevance of the work that both student affairs and enrollment management have on the overall enrollment (recruitment, retention, progression, and graduation) of the institution.

Professional Competencies

We will focus on two competencies for the next year as they relate to our goals, resource development, and knowledge creation:

1) We will take the opportunity to help others understand the values, philosophy, and history that student affairs provides in relation to the enrollment of the institution. We will work to tie in the student life cycle into how we work in student affairs.

2) We will create opportunities to provide leadership for our members by providing resources and education about the intermixing of student affairs and enrollment management. We plan to “tell our story” of the impact of student affairs.
Kathy Cavins-Tull and Bernard Schulz  
Co-chairs, Fraternity and Sorority Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

**KC Activities**

- FSKC Co-Chairs are working with NASPA President Kevin Kruger on a strategy for a follow up meeting in fall 2017 to the VPSA/Interfraternal Partner meeting held during the 2017 NASPA Annual Conference in San Antonio.
- FSKC will be finalizing a proposal during summer 2017 for the NASPA Board’s consideration to recognize individual and programmatic accomplishments within Fraternity and Sorority Life. Individual recognition will focus on a New Professional/Graduate Student, a Mid-Level manager, and an SSAO. Programmatic recognition will focus on educational programs and collaborations/partnerships. Both categories will include specific criteria for recognition.
- FSKC Leadership Team will meet on June 26-27 at Texas Christian University for a summer retreat. The agenda for the retreat will focus on:
  - Recognition and Awards Proposal for NASPA Board Approval
  - Goal setting, strategic planning for 2017-18
  - Development of online offerings for education and development
  - Response to NASPA VPs and Executive Leadership meeting to include developments from NASPA headquarters and developments in the field

**Member Engagement**

- KC members continue to connect through Facebook. With 3,677 members, this page continues to serve as a vehicle for idea sharing on programming and best practices in fraternity/sorority life as well as for promote career opportunities.
Professional Development & Events

Conferences, educational programs
- FSKC will submit a Pre-Conference Proposal for the annual meeting that will focus on pressing issues in Fraternity and Sorority Life.
- A FSKC work group will be developing educational programs targeted to SSAOs and mid-managers.

Online Learning Community
- Continue to promote the Greek Life 101 online learning video.
- FSKC work group will be working to develop connections with AFA and BACCHUS with regard to online learning opportunities geared toward Fraternity/Sorority Life.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship
- The FSKC Leadership Team will be meeting for a summer retreat on June 26-27 at Texas Christian University where the strategic plan/goals for the 2017-2018 year will be finalized.
- The FSKC will continue to focus on the following professional competencies during the 2017-2018 year:
  - Communication: More effectively communicate on Fraternity and Sorority Life issues that are relevant for various levels of professionals.
  - Diversity: Focus educational programs and initiatives to include the range of organizations that make of Fraternity and Sorority Life and include areas of diversity to include but not limited to race, ethnicity, sexual orientation, religion, and politics.
Alex Cabal and Julia Golden-Battle
Co-chairs, Gender and Sexuality Knowledge Community
Report for the July 2017 Board of Directors Meeting
May 31, 2017

Requested Action Items

No action items

Leadership & Member Engagement

- The Gender and Sexuality KC recently received two new members to the leadership, Tya Pope (NUFP Liaison Core Member) and Rowen Thomas (Research & White Paper Core Member).
- The KC in collaboration with the Latinx/a/o KC has created a joint position between the two KCs. The Latinx/a/o Inclusion Chairs are new positions that have been filled by Missy Dominguez and Brianna Carmen Serrano.
- The Trans Inclusion Working Group had a successful meeting at the 2017 NASPA Annual Conference to focus on concrete goals. Zackary Gentry, the Trans Inclusion Core Member for the KC, is in the process of engaging membership to facilitate ongoing work related to these goals.
- The QPOC Connexions core member positions have been renamed “TQPOC Connexions” to be more inclusive of transgender people of color. This change has been supported by the KC leadership, and now the core members, Klint Jaramillo and Tray Robinson, are identifying potential collaborations between the other identity-based KCs.
- The Family Project, our mentoring program within the KC, is currently moving on with Winni Paul and John Hernandez (the core members) matching mentors and mentees with one another in hopes for future collaboration.
- Matt Peterson, our core member for Collaborative Learning, will be soliciting facilitators for future webinars created on behalf of the KC for 2017-2018.
- The Awards core member, Brandon Meyers, successfully coordinated a successful awards process for the 2017 Annual Conference in San Antonio.
- Social media has increased within the KC at the regional level, going from less than 30 members to more than 100 on Facebook. Chad is working with other regional KC leaders to plan a pre-conference for the 2017 NASPA Region II Conference this summer.
- Anthony Ungaro, Region IV-W KC Representative, is conducting a regional survey to determine vision for membership engagement, and is also working to create a regional specific campus (job) climate index for professionals.
- Matthew Jeffries, Region V KC Representative, is in the early stages of organizing the UndocuQueer Drive-In Conference slated for mid-October in collaboration with the Undocumented Immigrants & Allies KC Representative for the region. Simultaneously, Matthew is in the early stages of organizing Power of One, the annual LGBT student leadership conference for April 2018.

Professional Development & Events

Alex Cabal (KC Co-Chair) was involved with the following professional development event:

**Being LGBT in Housing & Higher Education**
*May 25, 2017 ᴥ Online Webinar sponsored by ACUHO-I*

- Moderators:
  - Matthew Tombaugh, Assistant Director, Housing and Residence Life, Northern Arizona University
  - Derek Murakami, Assistant Director, Office for Residential Education, University of Southern California
- Panelists:
  - Carrie A. Kortegast, Ph.D., Assistant Professor for Higher Education, Northern Illinois University
  - Bill Huff, Associate Director, Residential Living, Georgetown University
  - Alex Cabal, Director, Center for Diversity and Social Justice Programs, Wentworth Institute of Technology, NASPA Gender and Sexuality Knowledge Community Co-Chair
- Virtual roundtable focused on experiences of LGBTQ+ professionals in higher education and housing

Additionally, we will have Gender and Sexuality KC representation within the following NASPA Professional Development events:

- Chris Campbell will support the *Alcohol, Other Drug, and Campus Violence Prevention Conference*
- Michael D. Jasek will support the *Mental Health Conference*
- Corey Benson will support the *Sexual Violence Prevention and Response Conference*
Professional Competencies
The GSKC will continue to focus on Social Justice & inclusion as it is important to the group. THE KC will also focus on Personal and Ethical.

Scholarship Updates
- Sean Smallwood (current) and Khristian Kemp-DeLisser (former), Research and White Paper Core Members, successfully received 10 submissions for the semi-annual KC White Paper Publication. While some were referred to other publication platforms, five specific pieces were chosen for the publication:
  - Breaking Binary: A Case for Gender Inclusive Policies in Higher Education, Crissi Dalfonzo, Molly Hodgkins & Molly Kavanaugh, University of Maine
  - Fostering Nepantla Practice; Fomentando la Práctica de Nepantla, Roberto C. Orozco, University of Nevada, Las Vegas
  - TRANSforming Higher Education, aithia zamantakis, Jordan Forrest Miller & Alexandra Chace, Georgia State University
  - SuperQueero Syndrom: Field Notes on Working with Queer Trans Students of Color, 2015-Present, K Martinez, Stanford University
  - Homosexuality, Spirituality and College: How Student Affairs Professionals Can Help LGBTQIA Latinx Students Reconcile Parts of Their Identity, Gerardo Altamirando, Texas State University
None at this time

Leadership & Member Engagement

KC Activities
- IPKC cancelled this year’s pre-conference due to the political climate stemming from the presidential election; the election outcome resulted in a boycott of conference travel into the United States. Members of our leadership team, particularly former IPKC Co-chairs, Asmanahi Antoine and Ian Cull, who live and work in Canada, were prevented from attending the 2017 NASPA conference, as their institutions stood in solidarity with populations who were banned from travel into the United States.
- IPKC Leadership Team hosts Monthly meetings.

Membership Engagement
- We moved the annual IPKC Awards Presentation to the beginning of the Open Circle Meeting during the Annual Conference.
- Jamie Sinson represents IPKC on the Commission on Equity and inclusion to the new Equity, inclusion and Social Justice Division
- Engagement through Website and Social Media
  - 902 Facebook Followers;
  - 265 Twitter Followers; &
  - 407 NASPA Members
- Award Recognition at NASPA Annual Conference 2017, San Antonio, Texas

  **Outstanding Professional in Service Award**
  Tiffani Kelly
  Assistant Director, Native American Cultural Center
  Colorado State University
  Tribal Affiliation(s): Choctaw Nation of Oklahoma
Outstanding Research
Dr. Charlotte E. Davidson
Independent Scholar
Tribal Affiliation(s): Diné and Three Affiliated Tribes (Mandan, Hidatsa, & Arikara)

Outstanding Student Support Program
American Indian Student Services
University of North Dakota

Outstanding Ally/Community Member
Dr. Judith Estrada
Director, Chicano Latino Resource Center
University of California, Santa Cruz

Dr. Arthur Taylor Student Commitment to Service Award
Breanna Faris
Doctoral Student in the Adult and Higher Education program
University of Oklahoma
Tribal Affiliation(s): Cheyenne and Arapaho Tribes of Oklahoma

Professional Development & Events

IPKC Practice Protocol Educational Seminar
- Under the leadership of Dr. Charlotte Davidson, Dr. Erin Kahunawaika’ala Wright, Dr. Stephanie Waterman, Jamie Singson, and Shana Harming (all are members of IPKC’s research and scholarship committee) are in the process of designing a 1 to 2 day Indigenous protocol education seminar for the professional development team at NASPA’s Washington, D.C. office, August 7 and 8, 2017. IPKC’s protocol education team has had one conference call with Stephanie Gordon with plans of participating in another conference scheduled for Monday, June 26 to report on their progress.

2017 NASPA Western Regional Conference
November 4th – November 7th, 2017 | O’ahu, Hawaii
- Dr. Erin Kahunawaika’ala Wright (Research & Scholarship Chair) chairing the program committee
- Dr. Judith Estrada IPKC co-chair part of the program committee
Strategic Goals for the 2017-18 year include the following:

1. IPKC will focus on two professional competencies based on implementation of the IPPP:
   a. Personal and Ethical foundations
   b. Leadership
2. IPKC will work on the internal governance structure of the KC including filling vacant positions and establishing formal descriptions to some positions.
3. IPKC will develop the implementation strategy of the IPPP for upcoming NASPA events.
4. IPKC will develop and present a 2-day Indigenous protocol education seminar to the professional development team at NASPA’s Washington, D.C. office, August 7 and 8, 2017.
Requested Action Items

None at this time

Leadership & Member Engagement

Leadership Team
- New Graduate Student co-chairs and research co-chairs began
- Actively recruiting for International Member At-Large
- Began monthly conversations with incoming Co-Chairs to prepare them for their role
- Continued monthly Leadership team meetings
- Began process of training incoming co-chairs on their responsibilities and expectations for the co-chair role

Member Engagement
- Actively recruiting members to write blog posts about “Supporting Students Globally” book
- Will soon begin recruiting members to serve on revamped working groups initiative

Professional Development & Events

What Happens Now? Best practices for supporting students impacted by the travel ban and a changing higher education environment.

March 28th, 2017 @ 11 AM EST Ø Live Briefing
- Co-Chair Kevin D’Arco led the live Briefing along with input from other leadership team members
- Description of Program: Even if you don't work directly with international students, this ban will impact all universities in a variety of ways. In this live briefing, panelists will provide the feedback from a recent survey of NASPA members about how they are handling the travel ban and supporting students on their campus. Additionally, attendees will be provided the
opportunity to process, ask questions, and share their feedback about the recent travel ban via an interactive platform during the live briefing. We hope that you can join us on March 28th at 11 AM EST. Please e-mail naspa.iekc@gmail.com with any questions or concerns.

- Attendees: we had about 30 attendees, with more that were unable to join
- Overview: It went well, with good conversation. We also sent out a survey a few weeks beforehand to gather information that other schools were doing in response to the travel ban. We hope to host more relevant Live Briefings in response to global events like this in the future.

Other Developments

- Finalizing plans to post a monthly blog response to the chapters in the “Supporting Students Globally event”
- Hope to send out a revamped and professional development related newsletter in Mid-June
- Working on a Live Briefing series with a soft rollout in July

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Goals for 2017-2018 year

1. Develop a platform for webinars and information sharing through the NASPA Live Briefings Platform. Learning outcomes for this include:
   a. Provide ongoing professional development opportunities for student affairs professionals working in and/or interested in internationally focused topics
   b. Allow educators to present on expertise or best practices from their respective content areas
   c. Promote different forms of international education to NASPA members
   d. Focus on best practices within student affairs globally, specifically focusing on countries other than the US
2. Build on success of 2017 Best Practices Awards
3. Clarify roles for members and help them define tangible goals and outcomes for each of their respective positions
4. Engage membership to actively use social media to discuss international education related topics
5. Develop a communications and professional development plan in order to provide consistent opportunities for IEKC member engagement
6. Increase engagement, utility, and attendance on monthly leadership team conference calls
7. Successfully transition the incoming co-chairs
Professional Competencies Focus in 2017-18

- Leadership (Engagement)
  - Through membership and leadership team engagement, and redefining roles and involvement on monthly IEKC calls

- Social Justice and Inclusion
  - Actively responding to world events and providing more professional development opportunities
Sara Mata and Joel Perez  
Co-chairs, Latinx/a/o Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

In continuing the conversation of the recent name change, the Latinx/a/o Knowledge Community recently appointed Latinx Inclusion Co-Chairs. This new position will serve both the Latinx/a/o KC & Gender & Sexuality KC Leadership Team. While it is up to all of us to create an inclusive environment for members of our KC who represent a diversity of gender identities and expressions, the LKC and Gender & Sexuality KC have created this joint leadership position to lead and organize us in these efforts.

**Communications Member Engagement**

- Mena/Valdez Awards & Quince Celebration Facebook Live received 1,172 views since May 30
- Facebook likes = 1,115
- Twitter followers = 1,932
- Monthly email to all members

**Community College Division Latinx/a/o Task Force**

- To align with the official LKC name change the CCD/LTF unanimously voted to change the name from the CCD/Latino/a Task Force to the CCD/Latinx/a/o Task Force.
- Received the *Student Affairs Professional Excellence Award* from the Long Island Council of Student Personnel Association (LICSPA).
- The CCD/LTF is seeking ways to spotlight NUFP interns that are currently serving or attended two-year institutions. Our goal is to increase the participation of Latinx/a/o community college students involved with NUFP. To achieve this goal, a marketing plan and materials that highlight NUFP members at two-year institutions are being developed.
Region IV-W Representative

- Set out weekly time to "study" NASPA and check-in with mentors and fellow NASPA colleagues for advice on my new role as representative.
- Join as many webinars, calls, and workshops as I am able to in order to stay informed and better serve my LKC.
- Browse the NASPA website and get acquainted with the documents available to me which can help me improve as a representative.
- Write for the blog/newsletter for Region IV-W

Professional Development & Events

Community College Division Latinx/a/o Task Force

- Will serve on the annual LICSPA 2017 conference planning committee.

LKC Graduate Student Representatives

Title of Program: Sharing our Stories Campaign

Beginning July 1

- Participants: Graduate Students
- Description of Program: grads share their stories and how they got to this field and why
- Communication: Email Blasts/ Bulletins, include helpful tips on how to get involved with LKC and how to work with Underrepresented Students

Successes of the event/changes that one would make next year: An improvement in communication between prospective members of LKC and LKC leadership

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Community College Division Latinx/a/o Task Force

- Serve as an LKC ambassador for Latinx/a/o professionals in the community college sector; and
- Ascertaining through NASPA how many LKC members are working as Latinx/a/o community college professionals

Equity, Inclusion and Social Justice Division

- Annual Conference: Bringing greater attention to the EISJ Division at the annual conference, including sponsoring program sessions and creating intersectional KC sponsorship categories, and creating more direct actions (rallies, protests, etc.) through NASPActs.
- Possible Events: EISJ conference in opposite years of the Multicultural Institute. Adding one-day sessions on social justice onto regional conferences; assessing the learning from each of the regions as part of these one-day conferences
- Leadership: VPSA’s signing onto letters developed by NASPA / EISJ pushing lawmakers and institutions to adopt more inclusive policies. What role can the Division play in both helping the
board and challenging their leadership? Developing position papers, using AAC&U’s model for articulation of the importance of liberal education.

- Membership: Rolling out a membership climate survey. Other questions to consider... How do we utilize the Regional networks to further the work of the Commission? How do we work with other non-identity based KCs to incorporate EISJ?

**LKC Graduate Student Representatives**
- Recruit more Graduate Students to be involved to the Latino Knowledge Community.
- Highlight Graduate Students involved with the Latino Knowledge Community.
- Develop a passive program that will grant prospective graduate students the access to helpful tips on how to apply for graduate school, how to assist underrepresented students in higher education, how to stay connected with the Latinx/a/o Knowledge Community
- Collaborate with the NUFP Liaison to assist students on how to prepare for graduate school.

**Communication Strategic goals for 2017 – 2018**
- Advocacy - Reconnecting with the regional reps
- Restarting sub-committee structures for Communications Team
  - Subcommittees
    - Digital media creation
    - Member highlights
    - Facebook group
    - Twitter group

**Technology**
- Foundational Outcomes
  - Appropriately utilize social media and other digital communication and collaboration tools to market and promote advising, programming, and other learning-focused interventions and to engage members and students in these activities.
- Intermediate Outcomes
  - Proactively cultivate a digital identity, presence, and reputation for one’s self and by students that models appropriate online behavior and positive engagement with others in virtual communities.

**Effective Communication**
- Foundational Outcome: Deliver clear, precise, and transparent messaging to our audience.
- Intermediate Outcome: Continue to provide diverse content relevant to member interests.

**LKC Strategic Planning & Assessment Annual Report ’17**
Responsibilities:
Conduct an assessment of the pre-conference institute at the national conference
- An Assessment tool was created and 39 attendees responded
The evaluation was interpreted for trends and salient information
  o “I was motivated by the fact that I was surrounded by inspiring Latinos. LKC is my home within NASPA.”
  o “The community I feel at the LKC is the reason I keep coming back!”
  o “Best part of NASPA, but it was a little expensive.”

The salient information was communicated with pre-conference chairs for improvements/
changes

Assist in facilitating NASPA competencies in LKC pre-conference and other LKC programming
  • Strategic Planning & Assessment Co-Chair Sandra Rodriguez co-facilitated a session on Exploring LatinX with LKC Co-Chairs
  • Both Co-Chairs participated in the Pre-Con and provided context for NASPA competencies relating them to the outcomes and purpose of the LKC.

Oversee the implementation of the strategic plan
  • Created a new logic model for tracking activities related to the strategic plan of both the LKC and NASPA
  • Need to work on integrating strategic plan implementation in Leadership Calls

Significant Activities:
  Closing the Loop:
  • Strategic Plan tied to LKC activities, assessment, measures of success
  • New Leadership role from Strategic Planning- Policy Chair

Name Change Process:
  • Assessment Instruments created, analyzed and interpreted
  • Co-chairs of Strategic Planning & Assessment participated in each of the sub-groups on Name change (Education, Name Change, Practices)
  • Co-chair Sandra Rodriguez Presented at NASPA on LatinX with Sara Mata and Connie Constanza
  • Recruitment of Membership for Continuity
  • A third member has been recruited for the committee with a background in assessment and research methodology

Future Goals:
  • LKC presenters will use learning outcomes for the LKC Pre-Con and any other LKC sponsored presentation/ workshop at the annual conference
  • Strategic Plan Implementation will be integrated into leadership calls
  • New initiatives will be linked to Strategic Plan as they emerge
Requested Action Items

None at this time

Leadership & Member Engagement

- Joe Boehman has been appointed as the Vice Chair for the KC as former Co-Chair, R. Wayne Woodson, resigned unexpectedly.
- The current leadership team is in the process of restructuring the leadership structure and recruiting members of the KC to hold leadership positions.

Professional Development & Events

Conference on College Men

June 8-June 10, 2017 Ø Washington University in St. Louis

- Scholars and practitioners will come together to address the various issues related to men and masculinities in higher education.
- Keynote Speakers:
  - Dr. Keith Edwards
  - Dr. Vincent Harris

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

- The MMKC is working on writing leadership team position descriptions.
- The MMKC will have 2 summer conference calls with the leadership team and general membership to discuss goals and learning outcomes for the 2017-2018 year.
Matthew Jeffries and Abby Chien  
Co-chairs, MultiRacial Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 22, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

- Our third iBook was released in May (Research & Relationships), which gave members the opportunity to share a photo of their family (however they defined it) and tell a story. It also included one research article and one scholarly book review.
- Our Engagement Coordinator created a needs assessment, which has been distributed to the membership. The assessment tool includes both national level questions and regional level questions.
- Region 3 sends out social media posts through their regional social media coordinator.
- Monthly blogs (except June) have highlighted our membership and their diverse backgrounds.
- Communications co-chairs continue to share relevant and timely information on our Facebook page and Twitter account.

Professional Development & Events

- Region IV-W rep helped to host Critical Conversations: Diversity Conference, April 10-12. Panel Discussion: Multiracial in America: Proud, Diverse and Growing on Thursday, April 27 at Kansas State University
- Past co-chairs are continuing to foster mentor relationships with the Leadership Team and our “Elders”
- Hosted Ken Tanabe for a featured session at 2017 NASPA Annual Conference
Strategic Planning/Goals

- **Blogging**
  - SJI/AER - understand how one is affected by and participates in maintaining systems of oppression, privilege, and power by using critical autoethnographic principles
  - SJI - integrate knowledge of social justice, inclusion, oppression, privilege, and power into one’s practice

- **Social Media - article share**
  - SJI - understand how one is affected by and participates in maintaining systems of oppression, privilege, and power
  - SJI - integrate knowledge of social justice, inclusion, oppression, privilege, and power into one’s practice

- **iBooks**
  - AER - select AER methods, methodologies, designs, and tools that fit with research and evaluation questions and with assessment and review purposes
  - SJI - understand how one is affected by and participates in maintaining systems of oppression, privilege, and power

- **Assist with the KC Publication**
  - SJI - integrate knowledge of social justice, inclusion, oppression, privilege, and power into one’s practice
  - AER - contribute relevant and timely research

- **Conference presentations**
  - Intersections of Identity Roundtable
    - SJI - understand how one is affected by and participates in maintaining systems of oppression, privilege, and power
    - SJI - engage in critical reflection in order to identify one’s own prejudices and biases
    - SJI - participate in activities that assess and complicate one’s understanding of inclusion, oppression, privilege, and power
  - KC leadership presenting at conferences
    - SJI - understand how one is affected by and participates in maintaining systems of oppression, privilege, and power

Professional Competencies

Our focus this year is on the Social Justice and Inclusion and Assessment, Evaluation, and Research competencies.

Scholarship

The third annual, MRKC iBook, *Research & Relationships* was released in May.
Requested Action Items

Leadership & Member Engagement

The Nominations and Awards Committee is ‘full steam ahead’ working with Nathan Victoria to finalize the documents and application form to launch the “NASPA’s NOW Professionals” recognition. The committee has finalized important documents and has selected a logo for the recognition with the hope to launch the application within the next month. Communication will be disseminated through NPGS communication channels and we are working with Nathan to get this information out to the larger NASPA membership. NPGS was honored to award two Annual Conference attendees with scholarships to the New Professionals Symposium. Nancy Wong from Florida State University and Courtney Campbell from the University of West Georgia accepted the scholarships and submitted the following blog post about their experience.

The NPGS Region III Leadership Team hosted a social at the Annual Conference and was able to connect with over 50 graduate students and new professionals. The team is currently recruiting new members since many graduated or have taken on full-time positions outside of Region III. This volunteer position will be posted on Volunteer Central through May 31 and a new team for the 2017-2018 year will be selected by June 16.

Short videos of board members were collected at the Annual Conference that will be utilized for a future communications/social media campaign. Our consistent posting of blog posts has improved our social media presence and engagement. Engaging graduate students, new professionals, mid-level, and senior level professionals as blog contributors has provided a wide variety and wealth of knowledge contributed.

The NPGS IVE LT is working to engage its constituents more. We are in the process of creating a survey to generate ideas on what our constituents want to see in the region. The survey is scheduled to be
release mid-June. We also recruited a Master Class Coordinator to oversee the master classes we sponsor throughout the year. We will discuss topics and make decisions once we receive feedback from the survey.

Received ethical approval for study on how new Higher Education and Student Affairs master’s program graduates pursue their first post degree employment. This research focuses on better understanding how student affairs practitioners determine their best institutional fit, while exploring how this process may be influenced by various factors, including self-identity and mentorship. We have begun our data collection and initial evaluation of collected data. Research Team presented at NASPA Annual Conference: *Demystifying research for new professionals and graduate students*, Jayme Scally, Eric Hetland, Kevin L. Wright, Amy Fitzjarrald, Mitchell Holston, Natasia Bongcas, Julia Heck, Missy Dominguez, and Maggie Dwyer

NPGS Region IV-W has been actively involved in the Critical Conversations planning committee this past year. Recently, IV-W wrapped up their Critical Conversations event happening at North Dakota State University in Fargo, ND where speakers included: Our next critical conversation will focus on supporting students in crisis and will occur July 19.

### Professional Development & Events

The Professional Development & Advancement Team is currently working with its committee in collaboration to develop a series of webinars centered on diversity, leadership, and supervision. The focus of these webinars are centered to further discuss how new professionals and graduate students can be intentional about working with their supervisors and colleagues to seek out professional development opportunities that will prepare them for further work in higher education.

Co-Host NPGS Social at NASPA Western Regional Conference. Successfully co-hosted this event with NPGS Region V in Seattle, Washington. Had over 30 participants attend.

### Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

*Following the NASPA Annual Conference, the NPGS Leadership Team posted an update online related to the strategic plan and progress. We invite your review of this document.*

**Working On/In-Progress for 2017 - 2018**

- Encouraging membership and preparing them for national/regional presentations
  - In the form of master class students, articles, blogs
- Motivating doctoral students to get involved
- Thinking about collaborating with NASPA Graduate Associate Program
• Supporting regional conference pre-institutes
• Figuring out effective partnerships
• Research resource guides
• Posting quarterly reports for KC Membership
• Create a comprehensive calendar for upcoming events
• Formulating identity-based KC roundtable
• Increasing number of participants in the Consortium

**Plans to Start in 2017 - 2018**

• Expanding NASPA grad program database
• Starting doctoral engagement pan
  - Doctoral writing room
  - Mentorship program for recently completed doctoral students
  - Survey for doctoral engagement
  - 3-minute thesis/dissertation
  - Research teams, intersections with other KCs
• Resources to prepare individuals to create program proposals
• Navigating relationship and involvement with TPE
• White papers
• Reaching out to graduate programs and passing along info
• Doctoral award in regions
• Doctoral-specific position or leader on regional teams
• Reframing Ph.D. pitch: "NASPA is the place to stay grounded in practice"
• Having a presence/reaching out to ASHE
• Graduate program database updating
• Thinking about new professionals without a master's
• Conceptualizing a mentoring network
Alex Brown
Chair, Parent and Family Relations Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 2017

Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities

- The KC is currently looking to fill its remaining open leadership positions:
  - Newsletter Co-Editor
  - Regional Representative & Strategic Partnerships Coordinator
  - Conference Chair
  - Region V Representative
- The KC leadership team is currently working together to update several sections of the website, with specific focus on reorganizing and building out the Resources page. The goal of this effort will be to provide a cleaner and more useful database of articles and research to support those working in departments or roles that interact with the parent/family constituency and increase traffic to the site/KC.
  - This project is set to be completed by mid-July
  - Articles are being added to both BoardEffect and the website
- The Leadership team has set a goal to outreach and collaborate with a minimum of two other KC’s in the next year, opportunities may include:
  - Writing an article/blog
  - Hosting a webinar or drive-in
  - Presenting or co-hosting an event at NASPA 2018

Member Engagement

- The KC has recently appointed a Technology Coordinator/KC Blogger and has established a schedule for posting blogs more frequently to engage members of the KC, and NASPA members
at large, with topics and information around engagement of parents/families within colleges and universities.

- Blogs are scheduled to be posted a minimum of two times monthly

- The **Membership Engagement Chair** is creating a social media calendar to encourage members of the leadership team to share content for the Facebook and Twitter pages. The goal will be to increase communication of what is happening in the regions (i.e. drive-ins, conferences, etc.) and cast a wider net on content to be including (i.e. research articles, news, trends and hot topics as they relate to the parent/family constituency.

**Award Recognition**

- The KC had four (4) awards approved and will begin soliciting for nominations in the coming months with the intention to present the inaugural recipients at the 2018 conference. Awards include:
  - Outstanding Parent and Family Relations Institutional Initiative
  - Outstanding Contribution to Research and/or Literature
  - Outstanding Parent and Family Relations Professional
  - Parent and Family Research Grant

**Professional Development & Events**

None at this time

**Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship**

**Goals for the 2017-2018 Year (those highlighted are already achieved or are in progress):**

- Maintain a full and committed leadership team to ensure growth in number, and greater engagement, of KC members.
- Maintain the successful distribution of our KC newsletter 3 times/year, which engages members and actively shares current research and trends for those in our field.
- Improve the articles and information available to NASPA members by building out and organizing the KC’s Resources webpage.
- Increase frequency and consistency of the KC’s social media posts to further engage NASPA members at large on topics as they relate to parent/family engagement.
- Collaborate with a minimum of TWO other KC’s in the course of 2017-18.
- Solicit for nominations and select recipients of the new awards on behalf of the KC to be presented during the 2018 NASPA Annual Conference.
- Plan & implement second annual PFRKC half-day pre-conference for the 2018 NASPA Annual Conference.
Professional Competency Focus Areas for the 2017-2018 Year:

- **Assessment, Evaluation, and Research** – The proposed updates to the website and collection of additional research and information supporting parent/family engagement will serve as a foundation to identify other areas of research for SA professionals to embark on to better understand how and why families engage with universities, how students engage and support their college student, and the impact of said involvement. This may also be the topic of the KC publication article for 2018.

- **Advising & Supporting** – Continually, conversations with our KC membership are about how to communicate and work WITH parents/families. There’s previously been a negative stigma that as SA professionals we want to keep them out of conversations; however, recently there’s been research and strategies to show that by keeping them in the conversation with the accurate knowledge is a helpful tool to have when working with our students. By encouraging this behavior among professionals, we can change the landscape of how parents and families are utilized in supporting our students’ success.
Requested Action Items

None at this time

Leadership & Member Engagement

As the Sexual and Relationship Violence Prevention, Education and Response Knowledge Community (SRVPER KC) launched in March 2017, the following activities are in process:

- Host annual membership meeting at the NASPA Annual Conference.
- Host monthly leadership calls with chair and co-vice chairs.
- Host monthly leadership calls with leadership team.
- Expand SRVPER KC webpage for membership engagement.
- Launch social media accounts for SRVPER KC and utilize for membership recruitment.
- Collaborate with other knowledge communities and NASPA communications to advertise SRVPER KC and foster membership.
- Design and implements awards to be given at the 2018 NASPA Annual Conference.

Professional Development & Events

As the Sexual and Relationship Violence Prevention, Education and Response Knowledge Community (SRVPER KC) launched in March 2017, the following activities are in process:

- Submit information to the annual Knowledge Community publication.
- Continue to explore hosting a pre-conference session with Campus Safety and Violence Prevention Knowledge Community before the NASPA Annual Conference.
- Mentorship opportunities for professionals in advocacy, prevention, conduct, and Title IX roles.
- As needed, respond to current events as they arise through soon-to-be launched social media account(s) and NASPA blog posts.
• Continue to explore opportunities to host webinars for NASPA membership.
• Continue conversations regarding collaboration for white papers.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Strategic Goals:
Continue to evolve as newly established SRVPER KC chair and co-vice chairs converses with larger leadership team. Below are goals as outlined in SRVPER KC proposal approved in March 2017.

Knowledge Community Goals
• To provide resources to professionals working on all facets of campus interpersonal violence, including investigators, conduct administrators, prevention professionals, advocates, and top level administrators
• To ensure that campus violence prevention and response efforts are student-centered and evidence-informed
• To bring together campus professionals whose work involves campus Sexual and Relationship Violence Prevention and Response for ongoing support, to share best practices and develop expertise in the field

Timeline Goals
Year 1
• Host an in-person meeting at the 2017 Annual Conference to introduce the wide range of Student Affairs professionals who work closely or in some part on campus interpersonal violence issues
• Work with NASPA staff to increase awareness of new knowledge community and assess which other organizations NASPA members belong to/turn to for expertise on campus interpersonal violence
• Develop social media presence, posting at least one relevant news article per week
• Work with NASPA staff to develop a knowledge community award to be reviewed by the leadership committee and awarded annually, beginning with the 2017 Annual Conference
• Contribute one article per year, beginning in year one, to Leadership Exchange, about the impact of state and federal legislation on campus Sexual and Relationship Violence Prevention and Response efforts

Year 2
• Work with members to identify multi-disciplinary academic journals whose work includes research and promising practices on campus interpersonal violence – provide quarterly lists of current research articles to membership
• Work with NASPA staff to host at least two drive-in conference on campus interpersonal violence hosted at a KC member’s institution
• Propose at least one session sponsored by knowledge community at each NASPA conference, including Regional conferences
Year 3

- Identify knowledge community members who can serve as mentors for new professionals in the roles of Title IX Coordinator, prevention specialist, campus advocate, conduct administrator, investigators, Dean of Students, and other roles with significant interface with campus interpersonal violence
- Conduct original research on a topic of the knowledge community’s choice for publication within one of NASPA’s journals
- Conduct membership assessment to determine knowledge community members’ gaps in skills, specific knowledge and areas of strengths and concerns

2017-2018 Professional Competency Areas of Focus:

- Hiring processes and job description criteria regarding professionals addressing and responding to issues of sexual, relationship, and stalking violence.
- Professional growth and mentorship of new professionals addressing and responding to issues of sexual, relationship, and stalking violence.
Jabari Bodrick  
Chair, Socioeconomic and Class Issues in Higher Education Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

- Selected a Region IV-West Representative
- Began transition of Knowledge Community documents from Google Docs to BoardEffect
- Actively recruiting KC members to serve as guest bloggers on the SCIHE KC blog
- Publishing at least one blog submission every month of the KC blog
- Actively creating Online Learning Community *(Live Briefing and On-Demand)* content and selecting Online Learning Community guests
- Actively recruiting an Annual Conference Planning Coordinator
- Provided monthly updates on federal and state legislation with regard to socioeconomics
- Consistently sharing articles and resources via Twitter and Facebook
- Selected a Community on Homelessness and Foster Care Co-Chair
- Held KC Leadership Team conference calls each month
- Two KC Leadership members are serving on the NASPA Multicultural Institute planning team
- Two KC Leadership members are serving on the NASPA Closing the Achievement Gap: Student Success in Higher Education Conference planning team
- Created three work teams within the new Professionals from the Poor and Working Class group: research, job search, and work environment teams.

**Professional Development & Events**

**Follow-Up to NASPA 2017 Annual Conference**

- Outlined plan for future awards and recognition
- Plan to discontinue our KC’s public policy session during the Annual Conference
• May combine open meeting and social at the next Annual Conference

**NASPA Multicultural Institute**


• Considering hosting a pre-conference workshop at the Multicultural Institute

**Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship**

2016-2017 Strategic Plan/Goals

• Offer at least two Life Briefings and two On Demand videos using the NASPA Online Learning Community platform
• Recruit at least one person in the SCIHE KC who is not on the Leadership Team to write a blog post for the SCIHE blog each month
• Develop formal mission and vision statements for the KC’s two communities: Community on Homelessness and Foster Care and Professionals from Poor and Working Class
• Focus on the Social Justice and Inclusion competency
• Create a web presence for the Professionals from Poor and Working Class Community

Advocacy and Scholarship

• Sonja Ardoin is currently working on two books and three book chapters focused on social class topics.
Zachary Cole and Ross Wantland  
Co-chairs, Spirituality and Religion in Higher Education Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

### Requested Action Items

None at this time

### Leadership & Member Engagement

#### KC Activities

- SRHE invited to partner with Latinx KC to develop online learning session for KC leaders on strategic planning. “KC Training: KCs Creating and Implementing a Strategic Plan” is scheduled for Thursday, August 3.
- Monthly SRHE leadership team conference calls since 2017 conference call to debrief NASPA conference and onboard new leadership
- Weekly video conference calls between SRHE Co-chairs
- Currently accepting applications for Region 2 Representative and beginning interview process
- Currently accepting applications for Co-Communications Coordinator position and beginning interview process
- SRHE Communications Coordinator Janett C. Ramos, Outgoing Co-Chair Rachel Samuelson, Co-Chair Ross Wantland, Research Coordinators Sable Manson and Keon McGuire, and Expert in Residence Cody Nielson served on a joint ACPA/NASPA/IFYC Interfaith Competencies Committee. This committee is developing a set of Student Affairs Professionals Interfaith Competencies which will be finalized Summer 2017.
- Developing Program Coordinator position and posting on Volunteer Central this summer
- SRHE Communications Coordinator, Janett C. Ramos, represented the KC in in developing/editing the Interfaith Youth Core Interfaith Inventory: [https://www.ifyc.org/inventory](https://www.ifyc.org/inventory). The IFYC invites campuses to “partner with us on a groundbreaking new project to pinpoint some of the best practices in campus religious diversity work and benchmark the institutions that drive these effort.”
Member Engagement

- Coordinate monthly SRHE e-newsletters highlighting research and resources in the field
  - Developing Post-NASPA conference digest recapping SRHE activities from 2017 Annual Conference to be sent out in June 2017
- Monthly SRHE spotlights in the *Journal of College and Character* quarterly newsletter *JCC Connexions*
- Coordinate monthly blog posts highlighting best practices, critical reflections, and stories from the field.
- Hosted dinner with over 80 participants from the Convergence on Religious, Spiritual, and Secular Identities with special guest speaker Dr. Sandy Astin
- Continued strong social media presence
  - Mondays we have #MotivationalMonday from a spiritual/religious leader
  - We created #ReligiousLiteracy for all holidays listed on the interfaith calendar.
  - #Research Wednesdays highlighting new research and articles.
  - Posted photo highlights of 2017 NASPA Annual Conference on SRHE Instagram account - @srhe_kc

Award Recognition

- Presented 2017 SRHE awards, including Outstanding Professional Award to Dr. Dafina-Lazarus (DL) Stewart and Outstanding Spiritual Initiatives Award to The Kaleidoscope Project at the University of Calgary.
- The 2017 Award nominations will go live in early Fall

Professional Development & Events

2017 NASPA Religious, Secular, and Spiritual Identities Convergence
May 22-24, 2017, UCLA Meyer and Renee Luskin Conference Center, Los Angeles, California

- Served as a key sponsor of conference with over 150 student affairs professionals, campus ministers, university chaplains, and religious professionals were in attendance.
- SRHE KC leadership team members participated on planning committee, including Cody Nielson, Janett C. Ramos, and Ross Wantland.
- Organized SRHE KC sponsored dinner for all Convergence attendees, with special guest speaker Dr. Sandy Astin. Over 80 individuals, many who were not yet part of SRHE KC, were in attendance and received information on how to get involved with the KC.
- Presented research poster, “#DigitalFaith: Using Social Media to Create Authentic Personal & Professional Spaces” presented by SRHE leadership team members Sable Manson and Janett C. Ramos.
- Facilitated roundtable session, “Religion and Your Work” led by SRHE leadership team members Kevin McIntosh and Ross Wantland.
- Presented sessions “From Identity to Community” (Pre-Conference), “Trumped and Scared: Responding to the Needs of Marginalized Religious Identities During Times of
Political Uncertainty,” “Policy and Practice Pillars: Religious, Secular, and Spiritual Markers to a More Inclusive Campus,” and “The Intersection of Mental Health and Religious, Secular, and Spiritual Identities” led by SRHE leadership team member Cody Nielsen.

2017 Civic Learning & Democratic Engagement Meeting
June 7-10, 2017, Baltimore Maryland
- Representing SRHE KC at the Campus & Friends Showcase on Thursday, June 8. A SRHE leadership team member will table for the KC, host a spirituality, religion, and civic engagement themed book raffle, and provide handouts with more information about the KC.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Over 900 NASPA constituents are members of the SRHE KC.

For the 2017-2018 year, the SRHE KC has developed the following goals based on the following bolded strategic focus areas:

**Knowledge Community Effectiveness**
- KC Positions and Membership
  - Recruit globally for leadership and membership
- Regional Leadership
  - Publish guidelines for regional leadership structures to be posted prior to and discussed at regional conferences
- KC website
  - Develop additional resources

**Generation and Dissemination of Knowledge**
- NASPA Competencies
- Interfaith Competencies
  - Work with IFYC/ACPA/NASPA committee to finalize interfaith competencies list by Summer 2017
- Social Media
  - Implement plan to strategically brand out KC
  - Add another Communications Coordinator, develop position description and recruit
- Current Events
  - Provide resources regarding at least one current event two (2) times a year and how spirituality and religion are factors in the complex issue
- Create a guide to current and emerging public policy relating to spirituality/secular/religious topics that affect our campuses
- Produce educational publication (blog, article, reference to scholarly work) for each
spiritually or religiously national news item or crisis regarding spirituality or religion in higher education.

- **Research and Scholarship**
  - Develop a theme for each year to tie in webinars, conference sessions, pre-conference, etc.
  - Include monthly “Perspectives” research spotlight in SRHE KC newsletter
  - Incorporate spiritual/religious/interfaith research in qualifications for one or more SRHE KC Awards
  - The KC will publish two (2) research-based articles identifying issues that affect student success

**Membership Engagement**

- **National Conference**
  - SRHE will submit a proposal for a pre-conference workshop at the 2018 annual conference
  - RHE KC will host an event or community visit

- **National Events**

- **Regional Events**
  - Provide at least one engagement opportunity for our KC at each regional conference
  - Encourage SRHE-related session proposals for regional conferences

**Partnerships**

- **Graduate Students/Faculty**
  - Partner with at least three (3) graduate assistants or student affairs faculty annually to formulate a project and publish the results on the SRHE blog
  - Partner with a faculty/graduate student to do a survey or digital storytelling project.

- **KC/NASPA Partnerships**
  - Partner with
    - 3 KCs on the national level
    - 1 KC from each region
  - Partner with the Journal of College and Character for a SRHE KC blurb in their quarterly publication, promote JCC to members

- **National Organizations**
  - Support development of IFYC book on developing curriculum for graduate preparation programs

For more information, please refer to the 2016-2019 SRHE Strategic plan at our website:
Scholarship

- Sponsored development of SRHE KC article for the 2017 Knowledge Communities Online Publication, “Addressing Spiritual Development and Aligning Opportunities With Institutional Culture and Mission” by Marcia Kennard Kiessling, Associate Provost for Student Affairs University of Southern Indiana.
- Interfaith Professional Competencies
  - Working in partnership with ACPA and IFYC
- SRHE KC Communications Coordinator, Janett C. Ramos serves as the Associate Social Media Editor for the Journal of College & Character.

Advocacy

Identify the one to two professional competencies your leadership team will focus on throughout the 2017-2018 year.

- Social Justice and Inclusion (SJI)
- Leadership (LEAD)
Rachelle Conley  
Chair, Student Affairs Fundraising & External Relations Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
May 31, 2017

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<th>Leadership &amp; Member Engagement</th>
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<tr>
<td>• 2018 Summer Conference Advisory Committee meeting will begin regular meetings – Date TBD</td>
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<td>• Welcomed a new SAFER KC Advancement Chair, Dorsey Spencer</td>
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<td>• One on one introduction meeting with all Region reps</td>
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<td>• Updated and submitted current SAFER KC leadership team roster</td>
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<td>• Completed first leadership meeting for our 2018 SAFER KC conference</td>
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<td>• Posted five new SAFER KC leadership national positions</td>
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<th>Professional Development &amp; Events</th>
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<th>Strategic Planning/Goals &amp; Professional Competencies</th>
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<td><strong>Strategic Goals</strong></td>
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<tr>
<td>• Build a deeper infrastructure of leadership to help spread the duties of the KC</td>
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<td>• Host webinars online focused on Student Affairs Fundraising for all NASPA members</td>
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<td>• Strengthen SAFER KC leadership team's ability and resources to serve members from the national level to all regions</td>
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<td>• Reconnect and grow our social media advocacy for SAFER KC members</td>
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<td>• Create and grow a SAFER KC special project fund</td>
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<td>• Ongoing expansion within the SAFER KC geared towards the needs of our members</td>
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Professional Competencies Focus

Organizational and Human Resources

- Specifically, our KC connects to the values espoused in this competency that address the effective application of strategies and techniques associated with financial resources and fundraising.

Social Justice and Inclusion

- Specifically, our KC connects to the values espoused in this competency that Student Affairs educators may incorporate social justice and inclusion competencies into their practice through seeking to meet the needs of all groups by equitably distributing resources. Therefore, our KC can help educate the profession on fundraising opportunities for a variety of campus communities within Student Affairs.
John Yaun  
Chair, Student Affairs Partnering with Academic Affairs Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities
Promising Practices Committee members Jemilia Davis and John Yaun shared past and current  
process of selecting the annual Promising Practices award through a Power point presentation  
during the monthly national KC Leader Call (May 2017)

Member Engagement
Two New Leadership Team Members:
Jes Takla-Living Learning Communities Co-Chair  
Francis Oakgrove-Region IV-W Representative  
Ebonish Lamar serving in a new role as Vice Chair for 2017-2019

Award Recognition
Ebonish Lamar-Christopher A Lewis Distinguished Service to SAPAA (March 2017)  
Jemilia Davis- Christopher A Lewis Distinguished Service to SAPAA (March 2017)

Professional Development & Events

None at this Time.
Currently, SAPAA KC Leadership are engaging in identifying and creating the 2017-19 Strategic Plan. The actual goals should be identified during our June 15 conference call and the plan, itself, developed by July 15, 2017.

We are also soliciting feedback from SAPAA KC Leadership to identify one to two professional competencies to focus on for the 2017-2018 year.
Amber Fallucca and Tray Robinson  
Co-chairs, Student-Athlete Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

- SAKC successfully transitioned the leadership role of KC Chair from Brent Marsh to Amber Fallucca and Tray Robinson as of NASPA annual conference in March 2017.
- *NASPA Student-Athlete Knowledge Community Award for Contribution to Research* was approved by the NASPA Board of Directors. Led by Tray Robinson, a committee within SAKC will be initiating the implementation process for the award.
- SAKC’s Education Plan continues to be updated and reviewed to leverage most from resources, identified experts, and needs of the larger membership and higher education community. Lead contact for Education Plan has transitioned to Markesha Henderson with secondary support provided from Kristina Navarro.
- SAKC welcomed new members to leadership team. They include Ali Teopas (NCAA), Brian Janssen (Region V), and Louise Torgerson (Division I rep).
- A committee focused on Fundraising for the SAKC has been initiated. Tray Robinson is providing lead support for the further development of this initiative.

Professional Development & Events

**Online Learning Community**

- SAKC facilitated its first online learning community event, a Live Briefing titled *Student-Athlete Mental Health: Identified Trends and Best Practices for Campus Support* on March 3, 2017.
- Two experts (Dr. Daniel Eisenberg, University of Michigan) and Mary Wilfert (NCAA) participated with Amber Fallucca (SAKC Co-Chair) facilitating online content.
During SAKC leadership team meeting in March, the 2016-2019 Strategic Plan was reviewed to share current progress and future-oriented tasks to meet goals for upcoming year. LGBTQ topics will be the focus of the upcoming year for the SAKC research agenda.

SAKC has accomplished many of the strategic plan objectives. One focus of the year will be on building partnerships to other KCs, topical experts, those with interest in KC, etc.

Survey of SAKC leadership team members on Professional Competency areas that could be most influenced by SAKC elicited the following top results: 1. Student Development, 2. Social Justice and Inclusion, and 3. Advising and Supporting; upcoming discussions will focus on how to align competencies with efforts across upcoming year.

Amber Fallucca attended a Skype discussion facilitated by Kristina Navarro through the annual AERA business meeting for the SIG focused on College Sport. Initial recommendations for potential partnerships through the two organizations were shared.
Heather Christman and Joe Du Pont  
Student Career Development Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 21, 2017

**Requested Action Items**

None at this time

**Leadership & Member Engagement**

- Increased number of members to 600+, exceeding goal of 500 by the end of our first fiscal year
- Created and filled three additional leadership positions to ensure greater impact moving forward as a Knowledge Community
- Established parameters for new KC award honoring a senior administrator from an accredited institution of higher education who has empowered a program, division, or campus to embrace career services/education and provided support to ensure its success
- Established goals for FY17-18 (see below)

**Professional Development & Events**

No major initiatives or events to report since the annual conference.

**Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship**

**Goals**

- **Membership:** Increase membership to 750 members by end of second year, representing 25% annual growth
- **Award:** Finalize and obtain approval from NASPA for Student Career Development Knowledge Community award
- Policy Statement: Submit proposal asking NASPA to issue a policy statement regarding the critical role Student Affairs professionals should play on-campus to promote the career development of students
- On-line Learning/Partnerships: Host on-line webinar or other virtual learning with prominent national organization in higher education with a focus on student career development (e.g., NACE, AACU, NCDA)
- Regional Conferences: Sponsor career-related programs at two or more NASPA region conferences
- Conference Proposals: Increase by 10% the number of annual conference proposals regarding student career development or institutional strategy regarding career development (FY17 baseline = 33).
- Resources: Develop resources for KC website regarding best practices to integrate career development into the student professional development experience
Jimmy Brown and Kim Kushner  
Co-chairs, Student Leadership Programs Knowledge Community  
Report for the July 2017 Board of Directors Meeting  
June 5, 2017

**Requested Action Items**

The SLPKC is currently working with Jake Frasier, Tiki Ayiku, and Stephanie Gordon to finalize NASPA’s role in the Inter-Association Leadership Education Collaborative (ILEC). NASPA has been a founding member of this organization, and has sent representation to the ILEC Summit every year since its inception in 2013. We are waiting to secure appropriate funding/support so that Jimmy Brown and Jake Frasier can attend during the August 2017 Summit.

We are also very excited to work with On-Campus Marketing (OCM) on an upcoming sponsorship opportunity. This sponsorship allows an undergraduate and/or graduate student interested in leadership education/leadership development to apply for a scholarship to the NASPA 2018 Annual Conference. Kim Kushner is currently working to coordinate more details with Scott Singleton from OCM, and Fred Comparato from the NASPA Office. More clarity around logistics, timelines, etc. will be helpful so that we can move forward with this exciting new initiative.

**Leadership & Member Engagement**

The following SLPKC leadership team roles work specifically with leadership and membership. The team chair(s) have submitted updates as per their roles. These include:

**Webinar**
- Primary goal - Host a webinar monthly from April 2017-March 2018
  - Early indicators - Webinars hosted in April and May 2017

**Podcasts**
- Primary goal - increase engagement, diversify program content
  - Early indicators
    - The previous high 3-month period for engagement was July-September 2016 with 1086 listens. March-May 2017 eclipsed the previous figure with 1422 listens. In particular, May 2017 has 832 and counting listens. The previous single
The second portion of the goal spurred this growth. We released the first part of a 6-part podcast series on May 1. This collaboration with Dr. John Dugan is very new for the podcast and represents a shift in content. We’ve released 4 parts of the podcast, which have been listened to a total of 378 times. That listen rate exceeds the normal trajectory.

- Total podcast listens in the first year of the program are 3838.

### Social Media/Communications

- **Primary goal** - implement best practices, increase engagement
  - Early indicators - Social media strategic plan in process

### Newsletter

- **Primary goal** - produce 3 newsletters, evaluate ways to diversify content and content request process
  - Early indicators - Requests out for June 2017 newsletter

### Graduate Support

- **Primary goal** - work on creating new application platform for future participants in mentorship program; collaborate with other KC; create new initiatives
- Had over 15 participants in the Graduate Student Mentorship program at the NASPA Annual Conference.

### Spotlight Series & Awards

- **Primary goals**
  - Establish database for spotlight series submissions to utilize throughout the year
  - Highlight at least 3 programs throughout a year timeframe
  - Establish strong connections for leadership program spotlights at the regional level
The following SLPKC leadership team roles work specifically with professional development and events. The leadership team chair(s) have submitted updates as per their roles. These include:

**Work that relates to NASPA Annual Conference preparation, implementation, and assessment:**

**Conference Events**
- Last week (May 2017) we met with Conference Events team members to brainstorm themes for the events at the 2018 NASPA Conference. We are hoping to collaborate with both the Pre-Conference Planning team and another NASPA Knowledge Community for our two major conference program offerings. For the next couple of years we are hoping to alternate between an informal networking social and the Think Tank workshop format to keep the SLP KC offerings accessible and relevant to its members. In 2016, we used the 20th Anniversary of the Social Change Model of Leadership Development to unite our Pre-Conference and Think Tank in collaboration with the SAPAA-KC. In 2018, we hope to find another engaging topic to again unite our topics and another KC.

**Pre-Conference Planning**
- Amy and Jeff are working on sending out a survey through the KC communication team. They would use the KC Newsletter, as well as potentially social media, to gauge the interest in various topics for the Pre-Con. They are also brainstorming both topics and specific speakers who would be willing to participate.

**Program Review**
- Heather Brake and Stacey Malaret (Program Review Co-Chairs) will solicit volunteers to review 2018 proposals in September. Forty reviewers would be ideal.

**Work that relates to NASPA Regional Representatives:**

**Region 1**
- The SLP KC is working with Regional KC Director to appoint a new Region 1 Representative.

**Region 2**
- This representative is attending the NASPA Region II Conference in June 2017 to present and promote KC. She is also collaborating with other regional KCs to host an event at the conference.
- Other goals: Currently working to compile strategic plan and a regional committee by August 2017. Also, currently collaborating with Digital Leadership Network to host a webinar this summer as part of the SLP KC webinar series.

**Region 3**
- This representative is holding a strategic planning meeting on June 8, 2017 to identify goals for
the 2017-18 school year using the Reg3 strategic initiatives and SLP KC goals as a framework. Hopes to have this completed by July 2017

- Other goals: Working on partnering more within our KC (Webinar, Newsletter, Social Media, and Spotlight) as well as with other KCs, particularly those with a focus on social justice

**Region 4-E**

- The SLP KC is working with Regional KC Director to appoint a new Region 4-E Representative.

**Region 4-W**

- The joint 4-W/4-E Conference was a great success. We had the opportunity to present on the benefits of the SLP KC to conference attendees during information sessions
- Presented at regional conference on the topic of leadership development.
- Published a blog for the NASPA 4-W newsletter focused on graduating seniors and essential leadership skills.
- Serving on 4-W Critical Conversations Committee. Finding different avenues through committee to highlight SLP KC.
- Plan to partner with other regions to host a leadership webinar.

**Region 5**

- The Western Regional Conference was very successful, and we set up a mentorship program through the Graduate Support SLP KC chairs. We had over 25 mentor-mentee pairs.
- We are reaching out to individuals in the region to create a State Board structure to ensure SLP KC is being representing in all parts of the region in Leadership programs. Board to be filled by August 1st.

**Region 6**

- This representative collaborated with KCs in the region to ensure presence at local and regional conferences. Continuing to work on partnerships for the upcoming Western Regional conference in Hawaii and explore webinars.

**Other SLPKC Professional Development/Initiatives/Events:**

**Literature Review/Resources**

- Developing survey to administer to members of KC to guide next year's resource collection/archival
- Working on KC Article focused on Leadership & Identity
- Identifying ways to engage others to support/collaborate, particularly regions and graduate members

**Sponsorship**

For the annual conference this year, we had five partners. They are listed below with the items that each sponsor donated:
Growing Leaders: Leadership books by Dr. Tim Elmore
PaperClip Communications: Binder resources-on race and on ADA
Starbucks: $5 gift cards (10 total)
Circle of Change: 1 book, 1 leadership curriculum, and 1 free conference registration to Circle of Change conference
National Society for Leadership and Success: Leadership books & Society binder (which includes a notepad and pen)

Currently, I am working with both the Collaborations Team Leader and the SLPKC Chairs to establish an overall timeline and process for how this position will work throughout the year. This timeline will also include target donors for the upcoming year. The primary goals for the upcoming year are:

- Strengthen relationships with existing partners
- Secure partnerships for events other than the annual conference
- Establish relationships with new partners

Liaison Positions
- LEI Liaison - TBD for 2018
- Civic Learning and Democratic Engagement (CLDE) Knowledge Community Liaison established and currently working to identify ways to partner between the two knowledge communities, including spotlight submissions, resource identification and journal articles.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

The SLPKC team has been continuing to work on accomplishing its strategic goals. The SLPKC goals for the 2017-2018 year are tailored to align with two of the NASPA/ACPA Professional Competencies: Leadership and Student Learning Development. Next to each goal, we’ll write the area of the report to refer to in order to see how we have worked to achieve this goal:

- Increase SLP KC’s online presence through use of social media and interactive features on NASPA website. *(Social Media/Communication, Webinar/Podcasts, Newsletter, Spotlight Series & Awards, Literature Review/Resources, Regional Representative Work)*

- Find opportunities for members to have face-to-face interactions, both regionally and during our NASPA Annual Conference. *(Spotlight Series & Awards, Pre-Conference, Conference Events, Graduate Support, LEI, Sponsorship, ILEC, all regional representatives)*

- Strengthen relationships between SLP KC and other Knowledge Communities, reaching a broader professional audience. *(Webinar/Podcast, Social Media/ Communication, Co-Chair work)*
• Strengthen NASPA Regional connections, finding new opportunities for our Regional Representatives to serve as resources for best practices and current research related to student leadership training and development. *(All regional representative sections)*

• Create scholarly research opportunities for leadership educators in all aspects of leadership development and assessment. *(Spotlight Series & Awards, Literature Review/Resources, Social Media/Communication, Sponsorship, ILEC)*

• Working with our Chairs-Elect, create a KC Strategic Planning Committee. This committee will develop a member and KC leadership survey to identify key strategic initiatives for the 2018-2020 KC term. These initiatives will use the professional competences as a guide to setting the strategic plan.
Requested Action Items

None at this time

Leadership & Member Engagement

Leadership Team Additions & Updates:
- Social Media Coordinator: Kate Page, Area Coordinator for Living Learning Communities, Arkansas State University
- Region I: Two new regional volunteers, Jessica Morgan & Sean Maguire
- Region II: Working with Regional KC Coordinators to confirm
- Region IV East: Working with Regional KC Coordinators to confirm
- Region IV West: Confirmed, Katelyn Blanas, Area Coordinator, Henderson State University
- Region V: Sharon Goodman completed term, position posted, search has begun

Knowledge Community Blog
- KC Leadership Team members have scheduled monthly blog posts, with the next one being posted in June. The following posts will be for July 14 and August 4.
- Previous posts include “Environmental Sustainability & Campus Dining”, “Women in Sustainability,” and “Going Green at #NASPA17.”

Creation of Events & Programs Calendar
- Our KC will be creating a calendar document for our leadership team that will be updated regularly. It will include various higher education and student affairs sustainability-related programs, events, etc., and will be divided up by region. These events will include virtual events and webinars, conferences, special events, lectures, and local opportunities. As registration, etc. becomes available for these events, they will be shared on social media.
Conference Engagement
- NASPA Region II Conference – June 4-6, Pittsburgh, PA
  - 1 Educational Session led by KC Leadership Team Member

Professional Development & Events

NASPA Region II Conference
- June 4-6, 2017, Pittsburgh, PA
  - Sustainability and the ACPA/NASPA Professional Competencies
    - Justin Dandoy, Presenter
    - June 6, 11:20 AM - 12:20 PM

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

NASPA KC Professional Competency Goals:
- Social Justice and Inclusion – Through conference programming, KC co-sponsored events, online programs, and additional social media, it is the goal for the Sustainability KC for 17-18 and beyond to connect NASPA members to concepts of social justice and inclusion within sustainability, expanding beyond a message of “going green,” and moving towards environmental justice.
- Law, Policy, & Governance – With the constantly changing laws and policies within sustainability and environmental justice issues, it is the goal of the Sustainability KC to have a concentrated effort in 17-18 to inform NASPA members about those policies relevant to their work in students affairs, higher education, and as social justice advocates.

Scholarship
- The Sustainability KC is on schedule to finish writing and complete a Whitepaper in fall of 2017 on Sustainability and the ACPA/NASPA Professional Competencies. This document will provide additional information on Sustainability as a “Point of Emphasis” outlined in the 2015 document.
Requested Action Items

None at this time.

Leadership & Member Engagement

- The leadership team has determined the following two years to be an opportunity to evolve the direction of the TKC to expand the conversations around technology beyond social media and to also include functional and enterprise information technology and communication design, utilization, as well as related topics. In addition, we want to expand the conversations to include both the experts in the technology field as well as members from all different backgrounds and experiences as well as to create and nurture collaborations around technology use with other Knowledge communities. For the above reasons, we have started the design and will have completed the following initiatives by the end of summer 2017 to inform our strategic directions:
  - TKC Engagement Survey
  - KC Leadership Outreach (web conferences, surveys)
- Maximum utilization of the KC Regional Representatives to promote the mission of the TKC and for improved membership engagement is also one of our key initiatives the next two years.
- The TKC has completed a review and renewal of our 2017-2019 Team roster. We have created the following positions based on the identified needs of the TKC: Vice-Chair, Marketing/Communication Coordinator, Educational Programming Strategist, and Educational Technology Representatives. We have a mix of returning and new team members which should provide a combination of perspectives based on experience and new insights.
- We are actively promoting submissions of articles and other contents for the Technology and Higher Education: Emerging Practice Compendium.
Professional Development & Events

- Through the role of the Educational Programming Strategist and the leadership team we have started looking for opportunities to partner with other organizations within NASPA including the Faculty Council and Regional Coordinators to provide educational programming for our members.
- We will also continue to promote member-initiated projects such as conference workshops and research efforts through our TKC social media channels.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Technology Competency is our primary focus throughout the 2017-2018 year. As noted in the Leadership & Member Engagement section above, the TKC Leadership team has started the process of re-envisioning the strategic direction of the TKC based on the input of our members, other KC leadership, along with the collective vision of the TKC Leadership team. The results of the membership engagement survey and KC leadership outreach efforts, will define other competency areas to focus on. In defining our strategic goals, it is our aim to model the Leadership Competency to our membership and to our fellow KCs when it comes to effective use of technology for student development and learning and for professional development to student affairs professionals.
Laura Bohorquez and Diana Valdivia
Co-chairs, Undocumented Immigrants and Allies Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 3, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities

- We held our second business meeting as a new established KC with leadership team members at the 2017 NASPA Annual Conference. We had 15+ members take part of this meeting.

Membership Engagement

- We had over 45 people join us during the 2017 NASPA Annual Conference open meeting
- Kenneth Gonzales is the Undocumented Immigrants and Allies Representative for the Commission on Equity and Inclusion to the new Equity, Inclusion, and Social Justice Division.
- Currently engaging the membership in the selection of an LKC liaison representative
- Engagement through social media and mailing list

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Award Recognition

- None at this time
Webinars - Professional development opportunities shared through our social media and listserv

- Educators For Fair Consideration (E4FC) Immigrants Rising Webinar #3: Choosing a Business Structure April 20th, 2017 4pm PST.
  - This webinar will provide an overview of what a business structure is, go over the most common types of business structures, and share resources for entrepreneurs who are ready to formalize their business.
- E4FC’s webinar about the Sanctuary School/Safe Zone Movement May 4th, 2017 10am PST/1pm EST
  - This fact-filled webinar highlights key protections students and educators need to be fighting for, legal protections that are already in place and how to get started at your school, college or university!
- E4FC’s Immigrants Rising Webinar #5 Immigration Remedies Through Entrepreneurship Confirmation June 7th, 2017 5pm PST.
  - This webinar will feature renowned immigration Attorney, Dan Berger. Dan Berger is a partner at the law firm of Curran & Berger in Northampton, MA, and a frequent speaker, editor and writer on immigration law. Dan will discuss immigration remedies that exist through entrepreneurship, including the EB5 program and the DHS Entrepreneur Rule, as well other immigration remedies available to immigrants without legal status.

Sharing the Dream Conference
Wednesday May 17, 2017 ♦ University of St. Francis, Joliet, Illinois
Supported by the Illinois Association for College Admission Counseling
- Link: https://www.iacac.org/sharing-the-dream/
- Description: This is a day designed to help educators learn how they can support undocumented students on the path to a college degree and beyond. This workshop is for teachers, counselors, school administrators, college student personnel, admission representatives, counseling and higher education graduate students, and other allies.
- 5 members participated

2017 NASPA Region II Regional Conference
June 4, 2017 - June 6, 2017 Renaissance Pittsburgh Hotel, Pittsburgh Pennsylvania
- Link: https://www.naspa.org/events/RII2017
- Program Title: Unafraid Educators Working With and For Undocumented Students
- Description: students must navigate a complex web of federal, state, and postsecondary institution policies to access and complete their postsecondary education. The current political climate has added an additional set of challenges for students and educators. This program will provide information, strategies, and resources that educators can implement to unapologetically support undocumented students in higher education.
- Professional competencies: Advising and Supporting, Social Justice and Inclusion
4 members presenting:

- Cinthya Salazar, M.S.
- Laura Bohorquez, M.Ed.
- Yvette Lerma Jones, M.A.
- Kai Kai Mascareñas, M.Ed.

One-on-ones with other KC leadership and new members

- Co-chairs have engaged in one-on-one calls with other KC’s co-chairs to discuss future collaborations and mentorship. These calls included check-in with co-chairs from the Gender and Sexuality KC and the Indigenous Peoples KC. Co-chairs will be checking in with three additional KC Co-chairs over the next quarter.
- One check in took place with Robert Valderrama to learn more on the process and resources available to KC’s to create the online learning piece requested of all knowledge communities.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

These goals are based on the KC’s initial proposal, reassessment of any goals that were not accomplished in 2016-2017, feedback from NASPA members during the NASPA 2017 Conference, and three leadership calls held during May where leadership team members shared what they would like the goals of the KC to be moving forward given the current political context and needs. This lead to the creation of the following strategic planning outline that has four overall goals for 2017-2018.

Strategic Goals for the 2017-2018 year include the following:

1. Build community and capacity at the regional level.
   a. Specific goals include:
      i. Build membership within NASPA’s regions. There is currently interest from Region I, II, and VI to host regional events and/or initiatives during this year [Reframed Goal from KC proposal for 2017-2018].
      ii. Plan one regional drive-in conference [Goal from KC proposal for 2017-2018].
      iii. Create a process that will facilitate the KC’s ability to map out resources and the type of support that institutions are providing undocumented students across the U.S. The goal is not to map out the resources and institutions but solely create how the KC will be able to map out resources and institutions [New goal].

2. Create resources that will help create a stronger online presence [New goal for 2017-2018].
   a. Specific goals include:
      i. Build a stronger social media presence through our central facebook page.
      ii. Conduct a collection of best practices. This goal will focus on the dissemination of these resources which include our central website and throughout the different regions.
iii. Strengthen the communications team to share and disseminate information to KC members and the larger NASPA membership. Two mediums include blogs and newsletters.

3. Create resources and educational opportunities that allow us to share and create a conscious allyship framework [New goal for 2017-2018].
   a. Specific goals include:
      i. Have educational opportunities (one-on-one check-in’s, conference calls, in person meetings, and so forth) with and for our leadership team regarding an allyship model that centers undocumented immigrants experiences and voices.
      ii. Have the leadership team conduct initial conversations on how to create a plan to disseminate this information resources and educational opportunities through the KC and larger NASPA membership.

4. Create formal mentorship pipelines for undocumented students who are interested in student affairs [Goal from KC Proposal for 2017-2018].
   a. Specific goals include:
      i. Increase awareness of NUFP program among undocumented students [Did not start this goal in 2016-2017 and will move to 2017-2018].
      ii. Finalize the scholarship opportunity for undocumented students [Started work in 2016-2017 decided to continue to 2017-2018]

Goals from the KC Proposal that remain for 2018-2019

- Create an opportunity at the national conference for the KC to offer a symposium that shares multiple institutional approaches for academic support for undocumented students [2018-2019].
- Create more support for the regional conferences throughout the year. Create a more intentional focus on creating inter-institutional sharing and network building [2018-2019].

Additional Goals from the 2016-2017 KC Proposal

Completed goals from 2016-2017

- Develop relationships with other KC’s to collaborate on research and conferences to highlight the intersections of identities and shared interests
- Host a KC launch reception at NASPA 2016 National Conference in Indianapolis
- Hold a pre-conference workshop (UndocuPeers Training proposal was submitted, however, was not accepted).

Did not complete and will not move to 2017-2018

- Conduct a national survey on what student affairs professionals including staff and faculty would like to see from this knowledge community
- Quarterly newsletters sharing the latest on laws, policies, best practices, and stories that highlight intersectionalities and issues faced by undocumented students
Two professional competencies that the UI&A KC leadership team will focus on throughout the 2017-2018 year.

The two professional competencies that our KC will continue to focus on during the 2017-2018 school year are Social Justice and Inclusion and Advising and Supporting. One of this KC’s central goals is to share and increase the visibility of the best practices that support undocumented immigrants and also provide resources and tools for undocumented immigrant professionals within Student Affairs. We want to achieve this goal by focusing our capacity on building relationships and resources with four other KC’s as opposed to eight.

Social Justice and Inclusion (SJI)
We plan on incorporating the SJI competency by keeping in mind the current political context that we are in and the reality that our students and their families are moving through; that is an anti-immigrant, xenophobic, and racist administration.

- **Through the SJI competency we hope to highlight the intersectionalities of the following:**
  - The diversity among the undocumented immigrant community as it relates to race, gender, sexual orientation, country of origin, language, and socio economic status.
  - Undocumented students access to resources and support within their institutions
  - The varying state laws and policies i.e. in-state tuition and financial aid
  - The impact that being in a mixed-status family has on students’ education

- **As a KC we recognize that our work is interconnected so we want to build intentional relationships with the following KC’s as a way to help uplift each other’s work but also hone in on the different identities, needs and experiences our students’ educational journeys obtain.**
  - **Campus Safety and Violence Prevention** - Due to the current views on enforcement and raids taking place across the nation, undocumented students’ relationship with and understanding of police and enforcement in general is not always seen as an option due to the fear of deportation and lack of trust to the government and or authority. Moreover, the increase in student activism and community engagement on and off campus creates the need for students to be informed about their constitutional rights and resources available to them in an event of an arrest and or legal support.
  - **Wellness and health promotion** - Due to the high levels of anxiety, fear and the mental and socio-emotional needs of undocumented students and their families; access to and the understanding of health care is essential.

Advising and Supporting (A/S)
We plan on incorporating the A/S competency by addressing the knowledge and skills of professionals who provide support to undocumented students and students with mixed immigration statuses. This will allow us to develop tools and resources for professionals that include a holistic approach to supporting undocumented students.

- Just like the SJI, we hope to highlight the previous intersectionalities mentioned through the creation of resources including blogs, toolkits, handouts, etc.
We also hope to collaborate with the following KC’s via our communication mediums re: twitter, facebook, website, webinars, newsletters, etc.

- **African American** - The realities and needs of the UndocuBlack community especially during an anti-immigrant, anti-black environment and high criminalization environment.
- **SES** - Many undocumented immigrants live in and come from low income households, communities, and countries. This affects their ability to access resources to healthcare, legal services, education, and safety.
Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities

- Monthly Advisory Board calls take place on the 3rd Thursday of every month. Those calls are recorded and the VKC Historian creates minutes that are then distributed to all members the following week.
- The VKC hosted its first in-person Advisory Board Meeting on Wednesday, February 8 from 6:00-8:00pm in Washington, DC. The meeting occurred prior to the start of the 2017 NASPA Symposium on Military-Connected Students. The time was used to engage with one-another, and to share ideas to build our strategic plan for March 2017 and beyond.
- The VKC has successfully transitioned from a Chair ONLY Leadership model to a Co-Chair Leadership model. The Co-Chairs will take over in March 2018.
- Christine Black, VKC Communications Co-Chair, served as the Keynote Speaker for the Zablocki VA Medical Center’s fifth annual mental health summit at UW-Milwaukee on June 16, 2017. Her remarks focused on issues faced by LGBTQ+ veterans. She was also interviewed on the same topic by WUWM – Milwaukee Public Radio Lake Effect Program.

Member Engagement

- The VKC has implemented an outline to ensure a more streamlined version of our Newsletter. The Newsletter will be distributed to VKC members semi-annually, during the fall and spring semester. It highlights veteran-focused organizations, campus events, programs, and professionals, along with important national stories and policies that affect the military-connected students on our campuses. The 2017 newsletters were circulated in July 2016 and January 2017. The 2017-2018 newsletters will be distributed in August and January.
- The Advisory Board voted and selected our new VKC swag. With our 2017 budget, we purchased 500 NASPA VKC Dog Tags that members and supporters can proudly display on their name badges during our upcoming conferences.
• The Communications Co-Chairs and the VKC National Chair have created a blog calendar to ensure the timely submission of blog posts. This will ensure that information is shared with the VKC on a regular basis and that we have more of a knowledge-sharing presence on the website and on our VKC social media. Nineteen blogs have been shared since March 2016.

• The VKC hosted an exhibitor table at the 2016 NAVPA Annual Conference in San Diego, CA, October 10th-14th and passed out more than 75 fliers marketing the 2017 NASPA Symposium on Military-Connected Students and the Annual Conference. She also gave out more than 50 of the VKC “Support Veterans” pins.

• The VKC will distribute handouts marketing the 2017 NASPA Symposium on Military-Connected Students and the Annual Conference at the 2016 National Summit on Military and Veteran Programs in Ann Arbor, MI.

• The VKC hosted a Town Hall meeting on night 1 of the Symposium on Military-Connected Students, during which members were polled on topics of interest to the VKC.

Award Recognition
• The NASPA VKC created a formal nomination process during summer 2016. The new nomination form and process was shared with the VKC membership. The name change of the award was approved by the board and is now called the Supra Et Ultra Award (formerly Supra Et Extra). The VKC presented the 2017 Supra Et Ultra Award at the 2017 NASPA Symposium on Military-Connected Students in February 2017. The award acknowledges an individual’s superior efforts and service in supporting military-connected students on their campus. The award will be conferred again in February during the Symposium.

Professional Development & Events

Attendance at the 2017 NASPA Symposium on Military-Connected Students increased to an overall attendance of 300. We hope to increase attendance by another 10% for the 2018 Symposium.

New York Leadership Educators Conference
June 6, 2017 ø SUNY Polytechnic Institute, Utica, NY
VKC Communications Co-Chairs, Chelsea O’Brien and Christine Black, presented on “Recruiting, Attaining, and Retaining Student Veterans as Campus Leaders.”

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

201-2018 Strategic Plan
• The VKC is currently undergoing a reallocation of priorities in order to best meet the needs of our membership.
• Detailed VKC Advisory Board job descriptions have been created and circulated to ensure VKC leadership follow defined protocols and to provide a stronger focus on holding VKC Leadership Team members accountable to their roles as part of the VKC Advisory Board.
• Successful transition from a National Chair Leadership model to a Co-Chair Leadership Model will take effect in March 2018.
• Maintain a formal nomination process for the Annual VKC Supra Et Ultra Award (formerly known as Supra Et Extra) was established and will be presented at the NASPA Symposium on Military-Connected Students in February 2018.
• Developing a stronger presence among allies and advocates in the military-connected student space to allow NASPA to have a greater influence in establishing promising practices. The VKC will have exhibitor tables when permitted, where we will distribute flyers marketing our programs and hand out swag in hopes of increasing overall awareness of the VKC and increase membership.
• Work with our Research and Publication Co-Chairs and others in the VKC to publish and promote evidence-based and evidence-informed scholarly material.
• A more robust blog calendar was created and will be maintained by the VKC Communications Co-Chairs. With a goal of 2 blog post per month during the academic year.
• The structure/layout of the VKC Bi-Annual Newsletter was created and circulated to the Communications Co-Chairs and approved.

2016-2017 Professional Competencies Focus
• Leadership (LEAD) and Social Justice and Inclusion (SJI)
  o Leadership will focus on establishing a strong strategic plan that will refocus the mission and vision of the VKC through 2018 and beyond.
  o Social Justice and Inclusion will allow the VKC to ensure that promising practices are shared among the KC that will help members understand how an intersectional approach to campus programming can lead to more supportive programs and services for all military-connected students regardless of race, gender, religion, sexual orientation, etc. The theme of the KC Spring Publication will specifically focus on this topic.
Requested Action Items

None at this time

Leadership & Member Engagement

- Recruited 7 members to serve on the committee to help plan the Strategies Conference in January
- Elected two new Co-Chairs who went to NASPA and represented the KC
- Currently reaching out to members about writing for the Annual KC Publication

Professional Development & Events

- Online Learning Community: After analyzing collected survey data, a webinar topic will be selected and will hopefully be live this semester.
- Planning for the wellness activities at the 2018 NASPA Conference is occurring, with hopes to talk with the incoming chairs about their presence at the conference as soon as they are elected.

Other Reports – Strategic Planning/Goals, Professional Competencies, Advocacy & Scholarship

Ongoing Strategic Plan/Goals for 2016-2017

- Create mission statement for KC that aligns with NASPA goals and states the importance of health and wellness in collegiate settings – **Will work with newly elected incoming chair to create**
● Increase social media presence of KC to create more opportunities to engage with constituents – **In Progress**

● Create webinar series surrounding popular or controversial health and wellness topics that constituents would like to discuss - **In Progress**

● Increase presence of KC at regional and national conferences – **Will work with newly elected incoming chair to implement**

**Professional Competency Focus**

● Technology: We would like to focus on the Technology professional competency in order to better reach our constituents, and in turn help them reach out to students.

  ○ We will focus on this by utilizing the Online Learning Community to create webinars and will look to our constituents to help in creating a blog. **-In Progress**
An Rossetti and Kelley Stier
Co-chairs, Women in Student Affairs Knowledge Community
Report for the July 2017 Board of Directors Meeting
June 5, 2017

Requested Action Items

None at this time

Leadership & Member Engagement

KC Activities
- Created 12 new positions for the WISA Leadership Team to expand opportunities for volunteer engagement, broader representation of identities, and to achieve goals set for WISA.
- Established a KC Special Interest Fund for WISA, which currently has over $3,300 in donations. Funding will be used entirely to fund access and research grants for WISA members.
- Developed 2017-18 KC budget, including investment in a platform (Canva) to support the KC’s social media activities.

Member Engagement
A Member Engagement survey was sent out following the NASPA National Conference
- Over 130 responses received
- Respondents indicated the level of engagement in which they were interested (leader/contributor/consumer) for various opportunities and content through WISA such as the WISA Blog, webinar presentations, etc.
- Members also ranked their priorities for use of the WISA KC Special Interest Fund

The WISA Social Media Team continues to achieve excellent online engagement
- Performance metrics:
  - Facebook: Consistently achieve about 4,000 “likes” per month
  - Twitter: Over 2,700 followers; sending over 3,500 tweets sent per month
  - Pinterest: 270 followers; over 2,500 monthly views
  - LinkedIn: Over 9,600 connections
  - Instagram: 162 followers; over 60 posts per month
- Social Media Team structure:
  - Shift from platform-specific focus to teams of two working on content development,
marketing/graphics/posting, and blog management
○ Co-Chairs for the WISA Blog appointed in May 2017

● Special features include:
○ Motivational Mondays: Inspirational/motivational quotes and images/memes
○ Phenomenal Fridays: Posts that highlight a woman in Student Affairs featuring narrative from their nominator’s entry - this feature brings a lot of users to our pages
○ Monthly themes: Posts related to the theme include articles, videos, and other media.

Award Recognition
Following the feedback collected through the WISA Member Engagement survey, the KC will be submitting an application to the NASPA Board to establish an access grant(s) that will provide funding for WISA members to attend professional development opportunities such as the NASPA National Conference and to fund research relevant to the WISA KC’s mission and focus.

Professional Development & Events

2017 Region IV-East WISA Drive-In Conference
Friday, June 2, 2017 - Michigan State University
● Over 95 attendees
● Theme -- Resilience 2017: Building a Diverse Community of Women in Leadership
● Co-Chairs: Nicole Mayo and Shavonn Nowlin; significant support from outgoing Region IV-East WISA KC Rep Quiana Stone
● Program
  ○ Pre-Drive-In social for attendees on Thursday, June 1 from 6:00-9:00 pm
  ○ Registration & breakfast
  ○ Welcome (Co-Chairs, Region Director, WISA Co-Chair, committee members)
  ○ 2 program session slots
  ○ Lunch, keynote address, presentation of the Marlene Kowalski-Braun Award
  ○ 1 program session slot
  ○ Senior Level Panel
  ○ Closing
● 12 sessions presented
● Keynote Speaker: Danita Brown Young, Ph.D. - Vice Provost for Student Affairs and Dean of Students at the University of Minnesota
● Senior Level Panel featured:
  ○ Paulette Granberry Russell, JD - Senior Advisor to the President for Diversity and Director, Office of Inclusion and Intercultural Initiatives at Michigan State University
  ○ Andrea Welch, Ph.D. - Associate Vice Chancellor of Student Affairs at Ivy Tech Community College
  ○ Karen White - Dean of Students at Indiana State University-South Bend
● Philanthropic Project:
Ele’s Place, a non-profit community-based organization whose mission is to create awareness of and support for grieving children and their families. Through peer support groups, Ele’s Place helps children and teens cope with the death of a parent, sibling, or other close family member or friend.

A representative from Ele’s Place spoke to conference attendees

Conference participants donated needed items and funds

Feedback

Registration/budget targets achieved

Technical problems and communication challenges between conference planning committee and NASPA office led to delays in registration page going live

Next conference: 2019

WISA KC goals for the 2017-2018 year

The following goals will be initiated in the 2017-18 year and are anticipated to continue during the 2018-19 year

- Recruit candidates for the 12 new positions established for the WISA Leadership Team with a special focus on diversifying the representation of identities on the leadership team
- Revitalize WISA’s engagement with the Research Agenda created several years ago by a past WISA Leadership Team and promote research and scholarship related to women’s issues
- Member engagement with a special focus on inclusion and engagement of persons with intersecting identities relevant to the WISA KC, including revitalizing and rebrand WISA’s “Working Groups” as a point of connection and engagement for the WISA membership
- Create a centralized and curated series of concrete professional development resources and contacts willing to serve as content experts and coaches for WISA members
- Provide a platform for an array of voices related to women’s public policy issues in collaboration with NASPA’s Public Policy Division
- Grow and strengthen WISA’s KC Special Interest Fund through the development of an annual fundraising plan, stewardship, and the development of sponsorship relationships
- Strengthen WISA’s social media presence with a special focus on increased inclusion of identities, especially underrepresented identities and further engagement with other KCs and NASPA constituent groups to partner and cross-promote content and opportunities
- Development of a formal strategic plan for the WISA KC

WISA KC Regional Representative goals for the 2017-2018 year

- Assess needs and interests of members in their region (e.g. surveys, social media, in-person events, etc.)
- Establish leadership teams within their region
- Disseminate opportunities for involvement with WISA
● Create opportunities for in-person engagement for WISA members in their region (e.g. social meetups, philanthropic/volunteer activities, etc.)
● Publish a newsletter (Region IV-E)
● Host a WISA-sponsored pre-conference program at regional conference (Region IV-E)
● Develop a Women’s Leadership webinar series (Region V)
● Partnership between WISA KC Reps of different regions
● Partnership with other identity-based KCs (Region V)
● Assess interest levels and skillsets of regional members to facilitate engagement (Region V)
● Partnership with other women-oriented organizations and events such as:
  ○ Judson Women’s Leadership Conference
  ○ Utah Women in Higher Education (UWHEN) organization
  ○ Western Association of College and University Housing Officers (WACUHO)
  ○ Center for Women’s Candid Conversations and CC365 programs

WISA KC Professional Competencies focus for 2017-18
With new KC Co-Chairs setting new directions for the KC and a significant expansion of the KC Leadership Team structure, the following professional competencies have particular resonance for the coming year.

● Organizational and Human Resources: A focus on this competency will be necessary to ensure that these new structures put in place are sustainable and support the mission of the KC. Specifically:
  ○ Selection, supervision, motivation, and evaluation of volunteers
  ○ Management of the politics of organizational discourse
  ○ Management of financial resources
  ○ Establishment of fundraising systems and protocols

● Leadership: In order to be effective, the WISA KC Leadership Team must co-create a culture and establish processes that strengthen and empower one another in service of the KC’s goals. Specifically:
  ○ Strengthen and empower volunteers with or without positional authority to be engaged and spur activity related to the WISA KC
  ○ Establishment of leadership processes that will lead to active, open, and effective collaboration in order to envision, plan, and affect change for WISA KC
  ○ Foster the development of leadership within and among WISA KC volunteers and members

Scholarship and advocacy goals for 2017-18
● Following the establishment of the WISA KC Special Interest Fund, WISA will be submitting a proposal for consideration by the NASPA Board to establish a new grant(s) that will provide funding for WISA members to attend professional development opportunities such as the NASPA National Conference and to fund research relevant to the WISA KC’s mission and focus.
● WISA KC will also be partnering with the Public Policy Division to provide a platform for an array of voices related to women’s public policy issues, including advocacy.