Michael N. Christakis, Ph.D.
Region II Director
Report for the July Board of Directors Meeting
June 2018

NASPA Board Action Items
None at this time.

Leadership & Member Engagement

Regional Director’s Report

I am pleased that the NASPA2 Advisory Board recently approved the Region’s new strategic plan while we were together in New York City for our Regional Conference. The new strategic plan outlines four broad priorities:

1. **Focus on Our Future** - Expand access for undergraduate students, graduate students and new professionals to NASPA2 programs, services and activities.

2. **Prepare Mid-Level Professionals to Lead** - Introduce high-impact professional development opportunities for mid-level Student Affairs professionals throughout NASPA2.

3. **Innovate Our Work** - Provide opportunities to discover and discuss new and innovative strategies that address current issues in higher education.

4. **Commitment to Community Colleges and Two-Year Institutions** - Develop and deliver programs focused on supporting student affairs work at community colleges and two-year institutions throughout NASPA2.

NASPA2 has already begun to realize elements of the plan – introducing Career Connections, developing a new, expanded Careers in Student Affairs month initiative, expanding the Senior Leadership Institute to include AVPs, and engaging faculty around issues of graduate preparation program curriculum.

I am confident that our new regional strategic plan provides an important roadmap for NASPA2’s work, while allowing room for necessary innovation in how we deliver programs and services to our members.

Finally, the Advisory Board formally approved a joint regional conference with NASPA3 June 8-11, 2019 in Washington, DC as well as sites for the 2020 (Niagara Falls) and 2021 (New York City) regional conferences.
(1) REGIONAL EVENTS

Region II 2018 Conference
The 2018 Regional Conference is upon us (June 3-5):

- Career Connections will take place during the Pre-Conference Day. We have 33 employment seekers and 3 employers registered to participate. We will be conducting a specific assessment only to those who participate in this new initiative to gain insight for future regional conferences.
- As of May 29, 2018 we reached 586 total registrations!
- In commemoration of June LGBTQ Pride, we added an additional social titled “Queer and Allies Pride Social” at the historic Stonewall Inn featuring a NYC drag queen, Jan Sport, who will host a Karaoke event. Guests are encouraged to bring guests.

Conference Chair 2018
Careers in Student Affairs
- Sites for CSAC
  - Maryland
  - USciences
  - Columbia
  - NJCU (and have Montclair work with them and co-collaborate)

- We are going to cross-promote CSPA’s Conference, October 14 in Albany, NY.
- That’s a total of four locations and one partnership (with CSPA-NYS).

Mid-Managers Institute
- No Report

(2) NASPA DIVISIONS

Community Colleges Division Representative
- No Report

Public Policy
- Participated in regular Region II Board conference calls
- Participated in monthly PPD conference calls
- Convened monthly Region II Public Policy Advisory Board calls
- Published monthly Region II Public Policy newsletters tracking state-level policy

Professional Standards
- No report

Foundation Ambassador
- No report

Small Colleges and Universities
- No report

VPSA
- Planning the third annual Senior Leadership Institute to be held at the regional conference on June 4.
Awards Chair
• No report

Faculty Council Representative
The Emerging Faculty Leader Academy third cohort was selected. On Sunday of the Convention, there was an EFLA Luncheon recognizing the EFLA 2nd cohort followed by an orientation for EFLA’s incoming cohort.

The Faculty Resource Library, a joint project facilitated by NASPA's Faculty Division/Council and ACPA's Commission on Professional Preparation, now includes a Journal and Publication Opportunities Section.

Resources being collected include:

• Proposal Forms
• Supervisor Evaluation of Students Forms
• Student Evaluations of Site Forms
• Handbooks for Supervisors and Students

You can either send a link to your materials (if it available online) or send copies as an attachment to an email. Please send your submissions to FacultyResourceLibrary@gmail.com.

Members of NASPA’s Faculty Council and the ACPA's Commission on Professional Preparation are working to identify and develop additional resources to make available through the Library. If you would like to suggest resources to include or materials to post, please send your suggestions to: FacultyResourceLibrary@gmail.com.

To access the Library, visit http://bit.ly/FacultyResourceLibrary

At the Region II Advisory Board December Meeting, Drs. Sherry Early and Vivienne Felix presented on updates related to Faculty Council for 10 minutes per Michael Christakis’ request. At the December regional advisory board meeting we were given additional time to ask Advisory Board Members about their graduate diversity courses and gained feedback on what they would like to learn from faculty regarding this survey. We launched the Qualtrics survey in March. We presented results to Faculty Council at the May 16th conference call. The results will be presented to Region II leaders by Dr. Vivienne Felix at the Regional Conference Advisory Board meeting in June 2018.

Volunteer Coordinator
• No Report

(3) STATE INITIATIVES

New Jersey
• Sent e-mails to new NJ NASPA members to welcome them.
• Sent e-mails to expiring NJ NASPA members to invite them to renew.

NYC/Metro
• No report
New York State Member at Large
NASPA2 After Hours: Current Student Affairs was developed and implemented for the Fall 2017-Spring 2018 academic year. This initiative serves as a community of support for Student Affairs Educators within the NYS region. It is dedicated to their professional and personal development with a commitment to continual enhancement and understanding of Student Affairs practice. Gatherings took place in New York City, Purchase, Rochester, and Buffalo on concurrent days and times at 5:30pm on September 29, October 26, November 16 and December 7.

This spring, the initiative joined forces with CSP-A-NYS (College Student Personnel Association) that allowed for a further expansion of networking and development opportunities. CSP-A-NYS Coffee and Conversations took place in Cortland, Albany, Buffalo and at the Western New York Placement Exchange in Rochester. These programs coupled with the NASPA2 After Hours spring calendar during the months of February, March and May served as an added networking and professional development opportunity.

Manhattanville College hosted an After Hours on May 3 and had folks from colleges that included Bergen Community College, Westchester Community College, Purchase, and Pace University.

The hope is that we continue to offer this opportunity to colleagues in the New York State region from the 2018-2019 year.

Maryland
- Seeking Host Site for Careers in Student Affairs Conference - University of Maryland Eastern Shore has expressed an interest to host.

Pennsylvania
- NASPA 2 sponsored the Delaware Valley Student Affairs Conference (DVSAC) on Friday, Feb. 9th in Lafayette Hill, PA.
  - I represented NASPA 2 at a booth to recruit for membership and the upcoming regional conference.
  - Attendee names and contact info submitted for NASPA 2 outreach
- Ignite proposal for NASPA 2 Conference accepted for June 2018
  - Submitted with Darrien Davenport
  - Topic is First-Generation + First-Year = Success

Washington D.C.
- No report

West Virginia
- No report

(4) KNOWLEDGE COMMUNITIES
Co-Coordinators for Knowledge Communities
Student Athlete (Knowledge Community-Rachel Dortch)
- Working on developing a Pre-conference session/workshop for the 2019 NASPA Conference
- Research award search, this year’s topic is focused on Alcohol and other drugs
Student Leadership Programs (Knowledge Community)

Asian Pacific Islander (Knowledge Community-Angie Kim)
- As part of the 50 Socials in 50 States Initiative to celebrate Asian Heritage Month, a floral-arranging social was held in NYC on May 23rd 2018.
- As part of the “Meet the KC” lunch during Region II, 15+ grads and professionals will be meeting during NASPA Region II Conference for a networking lunch

Technology (Knowledge Community-Dave Eng)
- Met and discussed with rising Technology Knowledge Community Chair Jeremiah Baumann on development of a new series that both promotes the knowledge community and serves student affairs professionals outside of it. This is tentatively titled “Tech Tuesday” and will showcase how new or existing digital tools can be used for student affairs practice. Firs this includes a brief survey for KC members on what types of technology tools they would like to learn more about (i.e. Social Media / Communication, Productivity, Educational tools). Next would be the development of print, video, and audio serialized content released on a regular basis that fulfills these intended outcomes

Parent and Family Relations (Knowledge Community-Dana Trimboli)
- Region II Representative, Dana Trimboli finished out the academic year with #ParentsAsPartners Twitter chats, in which the KC interacts with special guests from institutions across the US.
- Parent & Family Relations KC will sponsor the session “No Difficult Parents” at Region II Conference June 4 from 2:30-3:45 p.m. at NYU.
  - Chat guests included:
    - Sep. 21: Rosann Santos Elliot, John Jay College
    - Oct. 19: Holly Barker-Flynn, Univ. Albany
    - Nov. 16: Tiffany Onorato, Columbia
    - Feb. 15: Lisa Miller, Cal State Fullerton
    - Mar. 22: Live tweeting session from Region II PFP Conference
    - Apr. 19: Kayla Albano, UCLA (NASPA sponsored session presenter)

Men and Masculinities (Knowledge Community)

Disability (Knowledge Community):

New Professionals and Graduate Students (Knowledge Community-Mike Malenfant)
- Monthly communication to Region II NPGS KC
- Email in April included information about R. II Conference, as well as feedback about how and what constituents are looking for, as well as an opportunity to express interest in Leadership opportunities within region.
- NPGS Region II Leadership Team
- Working on developing/recruiting a team of individuals who can serve in a leadership capacity in the region II NPGS KC, focused on areas related to professional development and communication.
- Information, applications and selection anticipated to conclude by the end of summer 2018.

(5) ALL OTHER

Treasurer
- No report
External communications
- No report

Strategic Initiatives
- No report

Corporate Relations
- No report

NUFP Coordinator
- Total Number of NUFP Fellows in Region II: 55 (final numbers in January 2018 after all application cycles)
- 18 NUFPs were Renewals (returning NUFPs)
- 10 NUFPs were Spring applicants (May 2017)
- 24 NUFPs were Fall Applicants (September 2017)
- 3 NUFPs were applicants after the CSAC application cycle (October 2017)
- Total NUFP applications for 2017-18: 348 (Region II were 11% of total applicants with a total of 38 new applicants)
- Region II counted for 12.5% (55 NUFPs) of the total NUFPs for AY 2017-2018 (Total number 437)
- 4 NASPA recognized Regional Campus Coordinators: NYU, SUNY Old Westbury, Penn State, and Lehman College
- 34 institutions hosted NUFPs

Anticipated/Reported Graduation of Current 55 NUFPs
- 34 are May 2018 Graduates
- 3 are December 2018 Graduates
- 16 are May 2019 Graduates
- 2 are May 2020 Graduates

First Round of NUFP Applicants for AY 2018-2019:
- 130 Total NUFP applicants for May 2018 round (Region II has 13% of total applicants with 17 new applicants reviewed. Region VI had the high of 63 applicants). Up 7 from last Spring 2017 application cycle
- Region II had the third highest number of applicants behind Region VI with 63 applicants and V with 20 applicants for Spring Applicants
- Anticipate 38+ total NUFPs at time of Careers in Student Affairs Conference in October.

Marketing
- No report

Membership Coordinator
- No report

Communications
- No report

Professional Development & Events

(1) REGIONAL EVENTS
Region II 2018 Conference
- No report

MMI
- No report
Careers in Student Affairs
- No report

(2) NASPA Divisions
Community Colleges Division
- No report

Faculty Council Representative
As an adjunct responsibility I was engaged in with Faculty Council was co-coordinating NASPA’s 2018 Doctoral Seminar. My role was to secure panelists for the first session and third sessions. The Doctoral Seminar 2018 schedule can be found below:

2018 Doctoral Seminar Schedule
12:00 p.m. – 12:30 p.m.
Welcome and Introductions–Drs. Sherry Early and Jason Laker

12:30 p.m. – 1:30 p.m.
Understanding the “Politics” within Your Department/Program
Panelists: Drs. Jason Laker, George McClellan, and Rickey Hall

1:30 p.m. – 2:30 p.m.
Doctoral Study from A-Z: Our Experts Tackle it All
Panelists: Drs. Pam Havice, Annemarie Vaccaro, David Perez II, and Anna Ortiz

2:30 p.m. – 3:30 p.m.
Publishing and Presenting Your Research
Panelists: Drs. Amelia Parnell, Annemarie Vaccaro, and Andy Ryder

3:30 p.m. Adjourning Remarks and Collection of Assessment Data, Sherry Early

We had a sponsor for this year’s Doctoral Seminar, Heartful Editor. Dr. Sara Henry donated $750 dollars (this will offset the coffee and brownies for the participants), as well as offering each participant “a free 1-hour coaching session available to them later in the day after the Institute, or at any point throughout the conference—and depending on where the student is in their journey, we could spend that time connecting on anything from dissertation topics and the research process to the flow and organization of their paper, their writing skills or APA, or the overall editing process, if they have questions.” Sara introduced herself at the Doctoral Seminar and had a number of attendees meet with her one on one while in Philadelphia. There were approximately 40 attendees due to cancelled flights and weather-related travel concerns including 2 panelists.

The EFLA 2nd Cohort presented Monday morning from 10:10-11am. The program is titled “Successfully Starting Your Faculty Career in the Academy: Resources and Insights from NASPA’s Emerging Faculty Leader Academy Second Cohort” with Program ID-47349; the location was 114 Convention Center; we had approximately 15 attendees due to Justice Sotomayor very well attended keynote.

Professional Standards
Public Policy
  - None at this time. I will be presenting 2 sessions at the Region II conference this month.

Awards Chair
  - No report

Small Colleges and Universities
  - No report

VPSA
Senior Leadership Institute agenda:

NASPA Region II
Senior Leadership Institute 2018
(held in conjunction with the Region II conference)
June 4, 2018
Kimmel Center, New York University
New York City

The Senior Leadership Institute (formerly the Vice Presidents for Student Affairs Institute) is a full-day professional development experience for vice presidents and assistant vice presidents. Participants will have the opportunity to converse with NASPA’s senior leaders (and with each other!) and to participate in presentations on relevant and timely topics.

10:00 am - 11:00 am
“NASPA Leadership Insights”

What are the hot topics in higher education in Washington, DC? What are the top items on NASPA’s agenda this year? Come engage in a dialogue with our organization’s senior leaders, on these topics.

Dr. Michael Christakis
NASPA Region II Director
Vice President, Student Affairs, University at Albany
https://www.linkedin.com/in/mchristakis/
https://www.albany.edu/administration/michael-christakis.php

Dr. Penny Rue
Chair, NASPA Board of Directors
Vice President
https://www.naspa.org/about/board-of-directors
https://campuslife.wfu.edu/office-of-the-vice-president/

11:00 am - 12:20 pm
“Career Paths of Senior Student Affairs Officers”

The session is designed to look at some non-traditional routes of VP’s both in the "how did you get here" spirit, but, more importantly: "where do you go from here?" The session helps
participants see other possibilities beyond the VP role and assists them in their career planning. At a time when much is changing in college administration, and there is a larger-than-usual number of senior officers transitioning in one way or another, this promises to be a useful conversation.

Panelists: (alphabetically)

Dr. David Braverman
Interim Director, Career Services & Student Conduct Administration, University of Hartford
Formerly: Interim Dean of Students, Community College of Philadelphia; Interim Associate Vice President for Student Life and Dean of Students, California State University, Dominguez Hills; Presidential Fellow, Black Hills (SD) State University; Vice President for Student Affairs/Dean of Students, Springfield (MA) College
https://www.linkedin.com/in/davidbraverman/

Dr. Kathy Humphrey
Senior Vice Chancellor for Engagement and Secretary of the Board of Trustees, University of Pittsburgh
Formerly: Vice Provost and Dean of Students, University of Pittsburgh
https://www.linkedin.com/in/kathy-humphrey-283b9b1a/
http://chancellor.pitt.edu/people/kathy-w-humphrey

Dr. Anthony Jenkins
President, West Virginia State University
Formerly: Senior Associate Vice President, University of Central Florida; Vice President for Student Affairs and Enrollment Management, University of Maryland, Eastern Shore
https://www.linkedin.com/in/anthony-l-jenkins-ph-d-58b86670/
http://www.wvstateu.edu/About/Administration/Office-of-the-Prsident.aspx

Dr. Frank Sanchez
President, Rhode Island College
Formerly: Vice Chancellor for Student Affairs, City University of New York; Associate Vice Chancellor for Student Affairs, University of Colorado, Denver; Vice President for Student Affairs, Adams State University
https://www.linkedin.com/in/frank-d-sanchez-67886135/
http://www.ric.edu/officepresident/Pages/Frank-Sanchez.aspx

Dr. Jan Walbert
Vice President and Senior Consultant for Executive Search, Keeling and Associates, LLC
Formerly: VP for Alumni Relations and Annual Giving, VP for Development, VP for Student Affairs, Arcadia University
https://www.linkedin.com/in/janwalbertconsulting/
https://keelingassociates.com/meet-our-team/jan-walbert/

12:30 pm - 1:30 pm
Networking Lunch

All participants in the Senior Leadership Institute (whether you’re able to join us for the full
program or only parts of it) are invited to participate in a complimentary networking lunch.

1:40 pm - 3:00 pm

*Current Legal Issues*

Legal considerations touch virtually all of the work that we do. Come here updates on the latest “hot topics” and engage in a conversation on best practices. Specific issues to be addressed will include changes to the Clery Act, Title IX, and violence/harassment response and prevention, speech on campus, and perhaps some other items that arise before the summer.

Joseph Storch, Esq.
Attorney, State University of New York
https://www.linkedin.com/in/josephcstorch/
http://system.suny.edu/counsel/staff-biographies/joseph-storch/

Andrea Stagg, Esq.
Deputy General Counsel, Barnard College, Columbia University
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3:10 - 4:30 pm

*Public Policy Update*

This session will address the current public policy landscape with a focus on issues that are critical to student affairs professionals. The session will start with a presentation of national and state higher education policy issues and developments, possible implications for student affairs divisions, and a brief review of NASPA’s public policy agenda. Topics will include campus responsibilities for prevention and adjudication of sexual misconduct cases under Title IX; state legislative proposals related to free speech on college campuses, rights for trans students, and authorization of concealed carry on campus; and recent legislative proposals for the reauthorization of the Higher Education Act, including student aid programs and support for under-represented populations. The session will conclude with a moderated discussion of how public policy is impacting campus-level decisions.

*Teri Lyn Hinds*
Director of Policy Research & Advocacy, NASPA
https://www.linkedin.com/in/terilynhinds/
https://www.naspa.org/about/staff

*Krista Saleet*
NASPA Region II Public Policy Representative
https://www.linkedin.com/in/krista-beron-saleet-7133b36/
http://www.colgate.edu/campus-life/volunteerism/max-a-shacknai-cove/staff

*Foundation Ambassador*

- No report
Assessment Coordinator
- No report

Volunteer Coordinator
- No Report

State Initiatives
New Jersey
- Created list of presenters from NJ schools for NASPA Region II Conference and e-mailed all NJ members with the list.

NYC/Metro
- No report

New York State Member at Large
- No report

Maryland
- Requested Sponsorship for Maryland Student Affairs Conference in February
- Attempted to Sponsor Georgetown University’s Inclusive Communities Summit

Pennsylvania
- NASPA Conference in March in Philadelphia, PA
  - Attended Gala on behalf of NASPA 2
- Attending NASPA 2 in June 2018 in NYC
- Attending NAFSA in Philadelphia, PA in May 2018

Washington DC
- No report

West Virginia
- No report

(2) Knowledge Communities

Co-Coordinators for Knowledge Communities
Student Athlete (Knowledge Community)
- Offering a webinar on Alcohol and other Drugs focused on the 360 proof programs. Looking to a late June offering and will have the ability to be accessed after the fact.

Student Leadership Programs (Knowledge Community)
Asian Pacific Islander (Knowledge Community)
- Region II APIKC hosted a Citizen Advocacy Training with 10+ attendees

Technology
- Dave Eng will be representing the Technology Knowledge Community representative from Region II at the NASPA Region II Conference Jun 3 – 5, 2018 held at the Kimmel Center for University Life at New York University. A technology knowledge community social is planned to be held during the conference.
Parent and Family Relations (Knowledge Community)

- March 22, 2018, Hofstra University PARENTS AS PARTNERS: PARENT AND FAMILY ENGAGEMENT CONFERENCE Organized by AHEPPP and NASPA Region II (56 despite a blizzard and 10 inches of snow)
  - From the Dark Ages to the Digital Era: A (Brief) History of Parents in Higher Education Matthew Patashnick, Assistant Dean for Student & Family Support, Columbia University
  - Engaging Limited-English-Proficient Parents During Orientation Jazmin Letamendi, Associate Director for Student Transition Programs, John Jay College of Criminal Justice, CUNY
  - Engaging First-Generation Families: An Institutional Issue Dawn Bruner, Director of Parent & Family Relations, University of Rochester
  - Communication Between Parents and Their Students Regarding Drugs and Alcohol Heather A. DePierro, Assistant Dean of Students and Director of Community Standards, Hofstra University
  - International Students and their Families Anne Mongillo, Director of International Student Affairs, Hofstra University, Cong Liu, PhD, Professor of Psychology, Hofstra University
  - Keynote: Doing for Others (and Yourself): Be Present -- W. Houston Dougharty, Vice President for Student Affairs, Hofstra University

Men and Masculinities (Knowledge Community)

New Professionals and Graduate Students (Knowledge community)

- Region II NPGS KC Lunch Hour
- Currently in the process of planning a lunch during the NASPA Region II Conference on 6/5 12:30-2PM.
- Will be an opportunity for NPGS to find community, connect over their conference experience and network with one another.

(3) All other

Treasurer
- No report

Corporate Relations
- No report

Awards
- No report

Strategic Initiatives
- No report

NUFP Coordinator

Region II Goal: Increase the number of NUFP participants in Careers in Student Affairs Conference as we closely realign NUFP, graduate programs and faculty to the conference.
- Currently working with CASC co-chair Thea Zunick to review and reallocation of Region II NUFP budget for potential scholarship opportunity for conference registration to 2018-19 NUFPs. Currently the funds are used for the distribution of Graduation Stoles to May NUFP Graduates.
• Requesting clarity on communication through the NUFP National Board to advertise scholarship opportunity and CSAC directly to the anticipated 38 NUFPs for 2018-2019 academic year.
• Events during CASC specific for NUFPs dependent on total number of registered NUFPs (considering a breakfast or a breakout session).

Marketing
• No report

Membership Coordinator
• No report

Advocacy & Scholarship
None at this time.

APPENDIX A – NASPA2 STRATEGIC PLAN: 2018-2021

Mission: To connect members of the regional student affairs community in professional development efforts that build competencies and creates networks to share the rewards and challenges of educating college students.

Vision: NASPA Region II is the premier regional source for student affairs professional development that connects current and future practitioners and faculty of the field.

Core Values:
• Knowledge
• Leadership
• Mentorship
• Collaboration
• Advocacy
• Community
• Equity
• Inclusion
• Innovation
• Learning
Guiding Framework
- Membership
- Educational Programs
- Resources

Regional Imperatives
- Take stock of our **members’ perceptions** of their NASPA experiences; particularly as it relates to NAPSA2.
- Focus on providing the very **best and inclusive educational programming** opportunities for NASPA2 members across existing platforms including, but not limited to: Regional Conference, Mid-Managers Institute, Careers in Student Affairs Conference, Knowledge Communities, networking events at the annual conference, etc.
- Ensure student affairs professionals throughout NASPA2 are **aware of and benefit from** NASPA membership and engagement opportunities.
- Identify **revenue-generating strategies** (vis a vis the Regional Conference) to ensure NASPA2’s long-term financial solvency.
- Employ a **comprehensive evaluation** (assessment) strategy of regional programs in order to provide the best data to inform decisions, and improve these programs and services.

Strategic Goals & Action Steps
1. **Focus on Our Future** - Expand access for undergraduate students, graduate students and new professionals to NASPA2 programs, services and activities.
   a. Provide conference scholarships to graduate students and new professionals to attend the region’s annual conference;
   b. Organize no/low-cost year-round networking opportunities throughout the region through state-level programming.
   c. Provide socialization into the field, mentorship, and interview opportunities within the region.
2. **Prepare Mid-Level Professionals to Lead** - Introduce high-impact professional development opportunities for mid-level Student Affairs professionals throughout NASPA2.
   a. Introduce “Career Connections” (placement service) at the Regional Conference;
   b. Expand opportunities for mid-level professionals to be engaged in Careers in Student Affairs Month while aligning the Faculty Council with the Region’s NUFP program;
   c. Provide mentoring opportunities for career advancement;
   d. Expand year-round, virtual program offerings for mid-level managers.
3. **Innovate Our Work** - Provide opportunities to discover and discuss new and innovative strategies that address current issues in higher education.
   a. Introduce an on-going NASPA2 “senior student affairs officer roundtable” in conjunction with our expanded SSAO Institute at the Regional Conference;
   b. Offer faculty-specific initiatives;
c. Provide timely information on state and national policies that impact our campuses and our students;

d. Ensure that senior-level student affairs leaders and faculty are aware of new, and on-going NASPA initiatives and programs.

4. **Commitment to Community Colleges and Two-Year Institutions** - Develop and deliver programs focused on supporting student affairs work at community colleges and two-year institutions throughout NASPA2.

   a. Establish a NASPA2 Community Colleges Institute;

   b. Ensure representation from community colleges and two-year institutions on the Regional Advisory Board and Regional Conference planning committee.